

Investor Meeting on Financial Results for FY2023

May 17, 2024

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- On behalf of the Group, I would like to express my gratitude as we celebrate our 100th Anniversary in April of this year. I sincerely thank our shareholders, investors and other stakeholders for their support, and for the 100 years of progress we have made along with the growth of the "Trust".
- ◆ I assume the year of 2024, a significant milestone for us, will be a historic year for the Japanese economy as well. Wage increase in this spring has exceeded 5% for the first time in 33 years. Looking at movements in stock prices and interest rates, we think Japanese economy has eventually emerged from a long period of stagnation and are now in an excellent position to create a virtuous circulation of investment in the capital and real asset markets, starting with ¥3,000 trillion in household assets.
- ◆ A business environment where investment is expanding, and asset prices are increasing will be extremely positive for the growth of ours. In today's presentation, I will explain our approach to achieving an ROE of 10% or more, using as many specific figures and examples of our efforts as possible.
- ◆ I will not touch on the financial results for FY23 here, since Executive Officer Mr. Yamashiro has already explained it at the telephone conference on May 14. I will cover the topic of how we reduced strategic shareholdings in FY2023.
- Please turn to page 7.

Key Messages

Financial results for FY2023, Forecast for FY2024

- √ Financial results for FY2023
- : Net business profit before credit costs was ¥338.6bn exceeding revised forecast (+¥10bn at the beginning of the period)
- Forecast for FY2024
- : Forecast net income of ¥240.0bn. Aiming to achieve FY25 target one year earlier Forecast dividend increase of ¥35 including commemorative dividend

Initiatives to enhance corporate value ① ~Earnings growth~

- ✓ Asset management and Asset administration
- :Expand AUF in "profitable" areas for investors, also utilizing growth investments
- ✓ Efficient B/S utilization
- : Creating a virtuous circulation of funds by utilizing B/S, linking both business operators and investors

Initiatives to enhance corporate value 2 ~Cost control and Capital policy~

- ✓ Cost control
- :Utilization of human capital and IT expenditures, and efforts to improve operational efficiency and profitability
- Capital policy
- : Capital utilization and RWA control for future growth

Agenda

- 1 Financial results for FY2023 and forecast for FY2024 ········ P. 4~
- 2 Initiatives to enhance corporate value P. 11~

Earnings growth

Cost control

Capital policy

Appendix P. 36∼

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1 Financial results for FY2023 and forecast for FY2024

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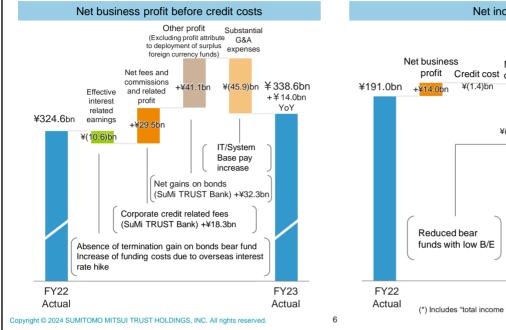
Financial results for FY2023 / Forecast for FY2024

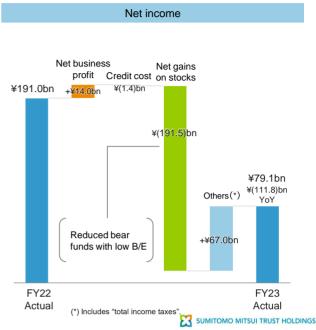
- Net business profit before credit costs: Achieved ¥338.6bn, exceeding revised fiscal year forecast. Strong performance in net fees and commissions and favorable stock market condition and weaker yen also made a positive contribution
- Net income: Decreased mainly due to reduction of bear funds with low B/E. Maintain dividend forecast as no impact on capital
- FY24 forecast of Net income: ¥240.0bn. Aiming to achieve FY25 target one year earlier.
- Dividend per share: ¥145 (increased by ¥35 YoY including commemorative dividend)

<major kpis=""></major>	FY22		FY23 r			FY24		
(Yen bn)	Actual	Forecast	Actual	Change	change from Forecast	Plan	change from FY23	
1 Net business profit before credit costs	324.6	330.0	338.6	+ 14.0	+ 8.6	340.0	+ 1.3	
2 Substantial gross business profit	814.1	860.0	874.1	+ 59.9	+ 14.1	910.0	+ 35.8	
3 Substantial G&A Expenses	(489.5)	(530.0)	(535.4)	(45.9)	(5.4)	(570.0)	(34.5)	
4 Total credit costs	(10.4)	(20.0)	(11.8)	(1.4)	+ 8.2	(20.0)	(8.1)	
5 Net gains on stocks	3.0	(160.0)	(188.5)	(191.5)	(28.5)	50.0	+ 238.5	
Other net non-recurring profit, Extraordinary profit	(45.8)	(35.0)	(40.3)	+ 5.5	(5.3)	(40.0)	+ 0.3	
7 Net income	191.0	85.0	79.1	(111.8)	(5.9)	240.0	+ 160.8	
8 Fee income ratio	55.1%] [54.7%	(0.4%)				
9 Overhead ratio	60.1%	61.6%	61.3%	+ 1.2%	(0.2%)	62.6%	+ 1.3%	
10 Return on equity	6.93%		2.68%	(4.25%)	(*1)	~		
11 Common Equity Tier 1 capital ratio	10.79%		11.35%	+ 0.56%	(*2)	SUI	MITOMO MITS	UI TRUST (
er share information>	FY22	FY23		- FY24	1		100 Annivers	
(Yen)	Actual	Actual	Change	Plan	change from FY23			11. 1. 1
12 Earnings per share (EPS)	258	109	(149)	33	30 +221	Co	mmemorativ	
13 Dividend per share (DPS)	105	110	+5	14	45 +35		¥10 per s	snare
(Yen)	Mar. 23	Mar. 24	Change	` bear t	funds(#5 net gains	on stocks), es	sales of strategic stimated that net in	
14 Net assets per share (BPS)	3,843	4,316	+473		e with our original for		0bn) Ⅲ(fully phased bas	is) as of Mar
pyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All	rights reserved		5	is 10.			`	MITSUI TRUST

YoY Changes (Net business profit before credit costs and Net income)

- Net business profit before credit costs: Increased ¥14.0bn YoY. Strong performance in corporate credit related fees and steady asset management and asset administration fees by favorable stock market condition and weaker yen exceeded increase of substantial G&A expenses
- Net income: Decreased by ¥(111.8)bn YoY, mainly due to decrease in net gains on stocks





Reduction of strategic shareholdings

- 3 years reduction target: Cumulative total of ¥150.0bn(cost basis). Reduced ¥79.3bn(52% progress) in FY23
- Continue careful dialogue with clients based on long-term relationship of trust. The number of client companies with strategic shareholdings decreased by 35% since March 2021



- ◆ It was three years ago, in May 2021, shortly after I took office as president, that the Group declared its "zero-holding" policy of conventional strategic shareholdings.
- ◆ Thanks to the understanding of our corporate clients, the spread of corporate governance, and the TSE's request to improve PBR, the balance of strategic shareholdings has been reduced to zero at more than 35% of our client companies in which we hold their shares over the past three years.
- We have been aiming for the further reduction of 150 billion yen based on acquisition cost over the three years up to FY2025 in the current Mid-term Management Plan, and we achieved 79 billion yen in FY2023, a progress exceeding 50% in the first year. We will continue to accelerate our efforts through careful and sincere dialogue based on long-term relationships of trust with our corporate clients.
- Please turn to page 9.

(Reference) Hedge policy of strategic shareholdings

- Accounted for losses on bear funds on FY2023. Reduced risk to future periodic profit and loss
- Posted ¥(67.0)bn of losses on bear funds on March 2024. Limited risk of impairment of bear funds at levels below TOPIX of 3.500pt

Risk management based on business model characteristics and risk characteristics

Risk Scenario

Price declines of

strategic shareholdings

Decrease in capital (Increase in capital when stock price rise)

- Reduction of strategic shareholdings
- Announce that the Group shall not hold any strategic shareholdings as a conventional stable shareholder on May 21
- Reduce ¥180.0bn(cost basis) in 3 years
- Accelerate reduction driven by favorable environment

2 Hedge partial of price fluctuation risk

- Hedged by bear funds
- Adjust hedge ratio regarding changes in the environment
- Sophisticate hedging instruments (Introduction of TR'S etc,)

Impact of Bear funds Operations in FY2023

Mar. 23

Realized gains/losses

Realized losses of ¥(298.1)bn

Realized gains of strategic shareholdings +¥108.5bn

Unrealized gains

¥(191.6)bn

Mar. 24

¥(67.0)bn

Mar. 24

Mar. 23

Approx. 30%

Hedge ratio

Approx. 55%

- Drastically reduced bear funds with low B/E
- → Limited risk of impairment of bear funds at levels below TOPIX of 3,500pt
- Significant increase in unrealized gains. Increased certainty of achieving future profit targets
- Lower hedge ratio in light of structural changes in the macro environment

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Hedge policy of strategic shareholdings



Impact on forecasts for FY2024

Strategic shareholdings

Continue persistent dialogue to achieve the target as soon as possible

Bear funds

Reduced same amount of strategic shareholdings(market value) and hedge positions

(*) TOPIX typed bear funds and Total Return Swap (TRS)

¥50.0_{bn}

KPIs for FY2024

Profitability and Growth

Business model Profitability and Efficiency

Shareholder Returns Capital adequacy

Net business profit

AUF(*1)

Dividend payout ratio^(*2)

¥340bn

¥600trn

Approx. 43.5%

(FY25 target ¥355bn)

(FY25 target ¥600trn)

(Dividend policy: 40% or above)

Net income

ROE

CET1 ratio(*3)

¥240bn

Approx. 8% (FY25 target ¥240bn) (FY25 target approx. 8%) around 10%

(FY25 target 9.5%- around 10%)

Earnings growth based on AUF expansion Aim to achieve FY25 profit and ROE targets^(*4) one year earlier

(*1) Assets Under Fiduciary

(*2) Including commemorative dividend impact +3%. More than 40% of ordinary dividend alone

(*3) Finalized Basel Ⅲ (fully phased basis)

(*4) Market environment assumption in FY24: Nikkei225 ¥39,000 or above, USD/JPY ¥140

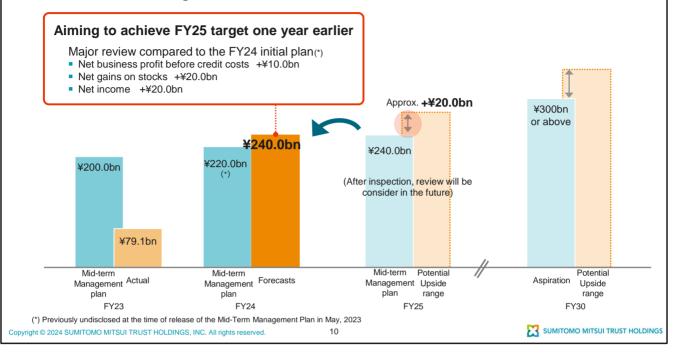
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- Key KPIs for FY2024 are shown here. We will achieve Net income attributable to owners of the parent, AUF and a level of ROE targets for FY25 one year ahead of schedule, showing "solid progress" toward 10% ROE.
- The forecast of dividend payout ratio is around 43.5%. Dividend per share in FY24 is projected to be 145 yen, the total of 135 yen of ordinary dividend and 10 ven of commemorative dividend. It would be 35 yen of increase per share from FY23.
- Please turn to page 12.

Forecasts for FY2024 and Potential upside images in the future

Actual results and Forecasts of Net Income

Steady progress in business strategy. Challenge to achieve ROE of 10% as early as possible, given a new tailwind for increase in investment

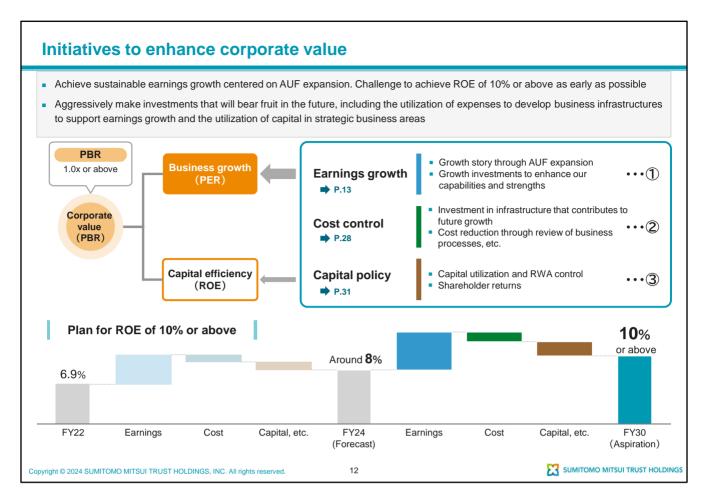


2 Initiatives to enhance corporate value

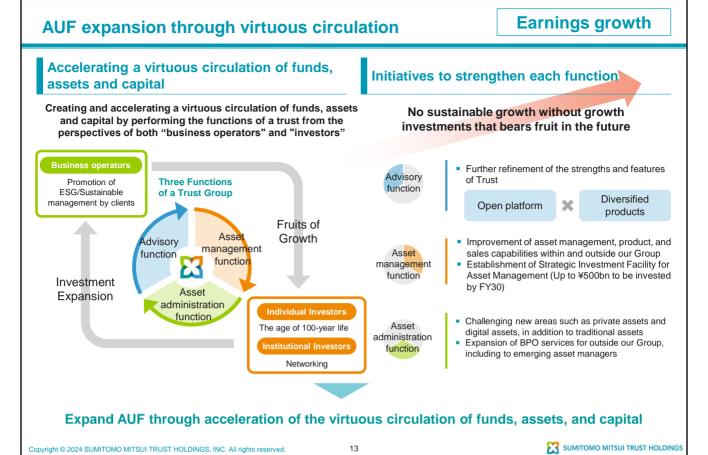
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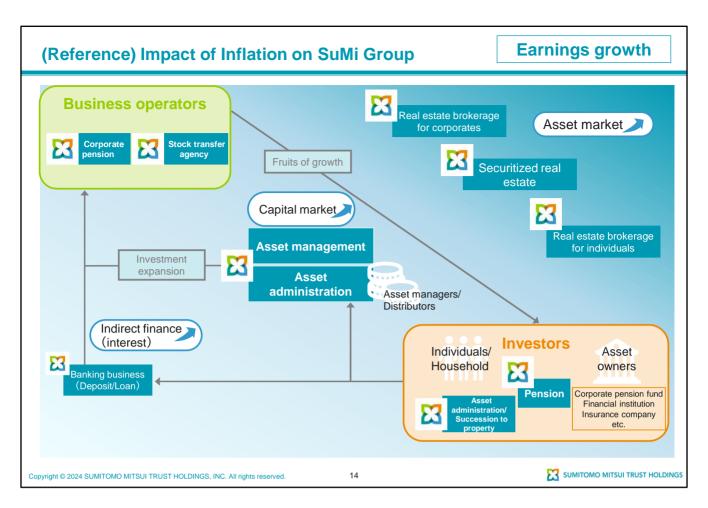




- ◆ From here, I would like to explain our initiatives to enhance corporate value.
- ◆ As I mentioned earlier, today I would like to share with you all how we will achieve an ROE of 10% or more, using figures as well as examples of our efforts. Specifically, I will discuss each of the three items in the box on this slide, "earnings, cost, and capital," in turn.
- Please turn to page 13.



- ◆ Before we get into specifics, please allow me to take a moment to review our functions, strengths, and growth story as a trust group.
- ◆ On the left side of the page, you will find three functions: advisory, asset management, and asset administration.
- ◆ Trust Group's strength and advantage is that we have the perspective of both business operators and investors, and are able to engage in dialogue and make proposals that encompass the entire investment chain, from individuals to global corporations.
- We will accelerate a virtuous circulation in which the funds needed for decarbonization are provided from investors to business operators, and the fruits of their growth are returned to investors, especially individual investors.
- Please turn to page 14.



- Another strength as a trust group is we have many points of business contact with various markets and customers.
- ◆ Inflation is positive for our earnings growth, as we benefit from increased investment as well as rising asset prices in every business opportunity in financial markets, capital markets, and real asset markets.
- Please turn to page 15.

Earnings growth Growth story through AUF expansion AUF Improve profitability without significantly expanding B/S. Indicator of the scale of our initiatives to contribute to solving Expand AUM and AUC in areas that bring profits to investors social issues and creating and expanding markets AUM and AUC have doubled over the past decade Approx. Current ¥800trn(*2) Downward pressure on fee ratios while AUM and AUC Status increased AUM will continue to grow. Contribute to the achievement of **Future** Approx. **Asset Management Nation** Direction ¥580trn(*1) Focus on areas that are useful and profitable for investors Growth Asset Management Business Strategy strategy Announced zero strategic shareholdings policy in May 2021 Current Approx. Status Transition to a business model that does not depend on B/S ¥225trn AUM Manage B/S volume in a restrained manner **Future** Direction Focus on profitable areas that contribute to AUF expansion AUC. AUA Growth Efficient B/S utilization Mar. 13 Mar. 24 Mar. 31 strategy (Aspiration) (*1) Include approx. ¥20trn of increase due to redefine (*2) "Aspiration" was already announced

- ◆ The key to the earnings growth is Assets Under Fiduciary, or AUF.
- ◆ AUF includes our own balance sheet as well. While we aim to increase the size of AUM and AUC in asset management and asset administration businesses, we will not significantly expand the balance sheet, and will aim for earnings growth by improving profitability.

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Earnings growth Earnings growth ~Profitable areas~ • Earnings growth through asset management business strategies that also make use of growth investments and efficient B/S utilization in consideration of distribution to investors Pursue strategies with different time horizons in parallel, utilizing the characteristics of our diverse business base. Aim for sustainable and unique growth Major strategies and increase in balances compared to FY22 **Growth of earnings** (gross business profit) AUM·AUC **Asset Management Business Strategy** Approx. + ¥190bn Asset management business approx. ¥1trn or above Private assets Challenge ¥910bn ¥874.1bn · For domestic investors ¥814.1bn profitable For overseas investors areas Asset administration business approx. + ¥100bn B/S Efficient B/S utilization FY22 FY23 FY24 FY30 Product related lending (forecast) (aspiration) B/S utilization in Equity investments consideration of Image of time horizons Financing for start-ups distribution to investors approx. + ¥90bn

♦ In May last year, I explained that we would need 190 billion yen of earnings growth increase from FY2022 to FY2030to achieve an ROE of 10% or more.

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- ◆ The breakdown is 100 billion yen from domestic and international asset management and asset administration businesses, including private assets, and 90 billion yen from efficient balance sheet utilization with a view to investor related business development.
- ◆ The timing of earnings growth differs for each initiative. Many initiatives in the asset management and asset administration businesses, such as increase in fee rates, utilizing capital in newly developing business areas, or equity investments, tend to take time before they generate earnings effects.
- On the other hand, initiatives in improving balance sheet profitability and increasing fees through higher AUM and AUC balances, which are also driven by rising asset prices, are expected to contribute to earnings in a relatively short period of time.
- Please turn to page 17.

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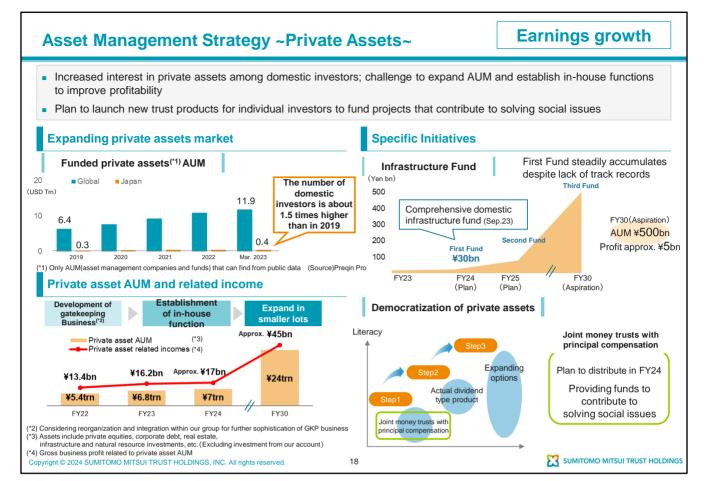
Asset Management Business Strategy

Earnings growth

- Growth strategy centered on private assets and domestic retail^(*1). Driving our Group's growth by increasing gross business profit by a total of ¥100bn
- Expand business with domestic and overseas asset management companies with unique strengths by effectively
 utilizing growth investments

Main Initiatives	Increase in gross business profit *2	AUF	FY22 →	FY23 →	FY30
Private Assets Establishment of in-house function Expansion of product offerings for individual investors	approx. + ¥30bn (approx. + ¥3bn in FY23)	Private Asset AUM	approx. ¥5.4trn	approx. ¥6.8trn	approx. ¥24trn
Business for domestic Investors Strengthen domestic retail business	approx. + ¥35bn (approx. + ¥8bn in FY23)	AUM entrusted by domestic investors	approx. ¥ 90trn	approx. ¥99trn	approx. ¥105trn
Business for overseas Investors Develop and collaborate internally and externally with AM companies with new strategies	approx. + ¥15bn (approx. + ¥0.6bn in FY23)	AUM entrusted by overseas investors	approx. ¥5trn	approx. ¥8trn	approx. ¥18trn
Asset Administration Business Asset service BPO service	approx. + ¥20bn (approx. + ¥13bn in FY23)	AUC ^(*3)	approx. ¥253trn	approx. ¥300trn	approx. ¥460trn

- ♦ I would like to explain the earnings growth in asset management business.
- ◆ We will take on the challenge of increasing revenues by a total of 100 billion yen in the four areas shown on the slide, centered on private assets and domestic retail.
- Please turn to page 18.



- In the private asset area, we will aim for the earnings growth by 30 billion yen.
- Private asset investment in Japan has been steadily increasing in the number of investors over the past few years, but compared to the global market, it still has significant growth potential. SuMi TRUST Group has been playing a role of gatekeeper, providing selection of other asset managers' investment products, investment analysis, and reporting services, while also making same-boat investments with investors.
- We have a long history in a wide range of private asset arena, including private equity or real estate, with over 20 years of investment experience. Another strength as a trust group is our investor base, which includes corporate pension funds and financial institutions with long-term liability structures and a high tolerance for liquidity risk.
- Our future challenges in this area are to improve profitability and expand investor base. To improve
 profitability, we are focusing on establishing in-house functions, in other words, product and sales
 capabilities for in-house management.
- The first fund of the Comprehensive Domestic Infrastructure Fund in Japan, shown on the upper right of the slide, has raised 26 billion yen in investor funds as of the end of March 2024, in collaboration with highly specialized business partners. With securing some assets for investment, we have accumulated a fund pipeline up to 30 billion yen, initial estimation to be offered. As we have been able to make a good progress with the first fund, we expect a positive momentum for the coming second fund in the future.
- ◆ In order to expand our investor base, we will provide individual investors with investment opportunities in smaller amounts, which will be a multi-step process. In FY2024, we are planning to launch a new product for individual investors that contributes to solving social issues. As the first step, we will release a product with principal compensation and is positioned for individual investors to become familiar with private asset investing.
- Please turn to page 19.

Earnings growth Asset Management Strategy ~Business for domestic investors~ New NISA expands domestic public investment trust market. Profit growth driven by AUM expansion for domestic individual investors Provide investment opportunities suited to investor attributes and risk tolerance through two-way communication with distributors Domestic public investment trust market Specific Initiatives See P.48, 49 for SuMi TRUST Bank initiatives [Investment amount through NISA(*1)] Provides trends in investor attributes Expand the utilization of investment support system among individuals **Distributors** Asset risk tolerance, etc. inside and management Two-way communication outside companies in our Group our Group 2027 (target) Jun.22 Sharing strategies such as offering investor-driven products ¥56trn ¥28trn [Seminars for distributors] More than (*1) (Source) FSA (SMTAM · Actual results for FY23) 5,000 times per year AUM for domestic investors and income (*2) Understanding the potential needs of investors AUM entrusted by domestic individual investors AUM entrusted by domestic institutional investors and providing them with the most suitable Gross business profit Approx. ¥92bn investment products Approx. ¥64bn Approx. ¥69bn Approx. ¥56bn (Reference) ¥14trn ¥15trn ¥21trn Number of distributors handling SMTAM Balanced Fund-type products ¥11trn 51 The number of companies handling our products has Individual investor AUM will be the major factor in profit growth steadily increased in line with the needs of distributors 11 FY22 FY23 FY24 (Plan) FY30 (Aspiration) Apr. 24 SUMITOMO MITSUI TRUST HOLDINGS Apr. 22 (*2) Sum of balance at SMTAM and Nikko AM (excluding ETFs) Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All right

I would like to explain our business for domestic investors. In Japan, the new NISA has started in January of this year, and with the rise in stock prices, we have seen an increase in investments from individual investors. We aim to expand earnings by 35 billion yen in this area. I believe our strength lies in its strategy of providing products from the investor's point of view through two-way dialogue with distributors.

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- SuMiTAM shares our core strategy of providing products that meet the potential needs of investors through study sessions held at least 5,000 times a year with distributors. Based on the information on attributes and risk tolerance of individual investors obtained through the dialogue with distributors, we strive to develop investment products that are suitable and appropriate for investors.
- Please turn to page 20.

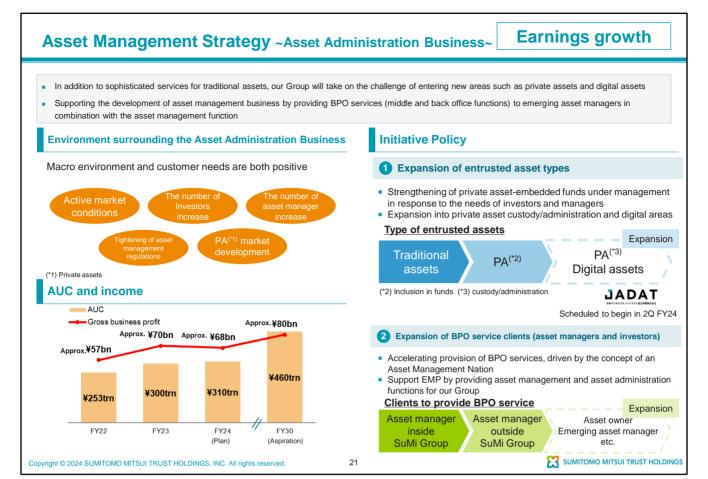
Earnings growth Asset Management Strategy ~Business for overseas investors~ Our Group is one of the largest asset managers in Japan in terms of AUM entrusted by overseas investors. Strengths of our Group's global investment and distribution network Utilize growth investments to foster and collaborate internally and externally with asset managers with new strategies. Aim to dramatically increase AUM and profits Our asset management company's status **Specific Initiatives** Collaboration with external partners **SuMiTAM** Nikko AM(*1) Unique edge areas Entrusted from overseas Global asset management osmosis investors for more than 10 years company based in Japan Unique research-based quantitative Steady increase in current AUM investment focused on realizing investment Global employees ¥5.2trn returns and environmental results 30 nationalities ¥3.4trn ¥0.8trn Global locations In FY2023, acquired approx. ¥0.3trn AUM 11 countries/regions from institutional investors, including overseas investors FY22 FY23 (*1) As of the end of Dec. 23 AUM for overseas investors and income (*2) TIKEHAU CAPITAL Unique edge areas Private Market Investment Strategies Approx. ¥24hn AUM entrusted by overseas investors Discussions are continuing as of May 24 Gross business profit Consultation ongoing Product development with a view to overseas investor development (Internal EMP) Approx. ¥7.8bn Approx.¥7.2bn Approx.¥6.6bn Strengthen product development ¥18trn Incubation seed capabilities ¥9trn ¥8trn Track record accumulation ¥5trn FY23 FY30 FY22 FY24 Seeded 22 funds in the past 5 years (Plan) (Aspiration) Distributed the products to investors (*2) Sum of balance at TAM and Nikko AM SUMITOMO MITSUI TRUST HOLDINGS

This slide shows our business for overseas investors. In this business area, we will take on the challenge of increasing earnings by 15 billion yen.

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- Among domestic asset managers, SuMi TRUST Group has the largest balance of assets under management from overseas investors and the number has kept growing steadily. As known as a "global asset manager headquartered in Japan," Nikko AM's global business platform and distribution network are a reassuring advantage for us to develop the overseas strategy in the future. We will also effectively utilize 500 billion yen of the strategic investment facility to build the further global network with asset managers that have new strategies or unique strengths.
- The lower right-hand corner of the slide shows an example of seed investment being implemented by SuMiTAM. By proactively taking up product ideas generated internally as well as ideas outside the Group, we are striving to discover and nurture new investment strategies that are globally accepted, as well as talent with ambition and ability.
- Please turn to page 21.

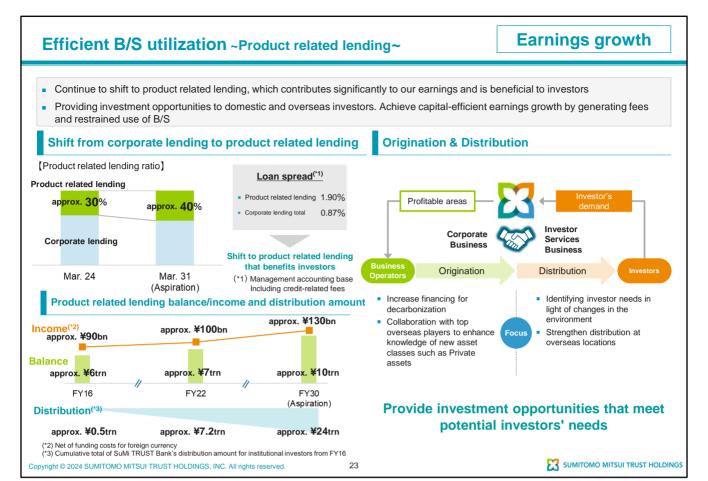
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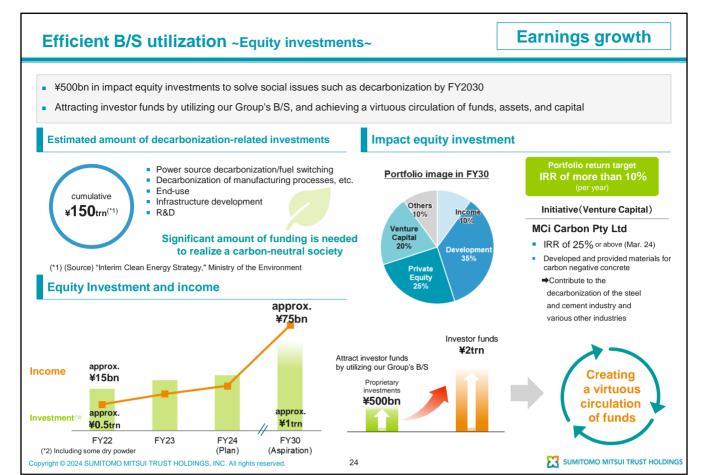
- ▶ I would like to touch on our asset administration business, which develops along with the asset management business.
 - In this business arena, we will take on the challenge of growing earnings by 20 billion yen. I understand this business has faced challenges in improving profitability, however, we expect positive changes in the business environment in the future, such as rising asset prices or the entry of new investors, including overseas and individual investors, into the domestic markets.
- Specifically, we will work to expand into new types of assets, such as private assets and digital assets, and to expand BPO services, taking advantage of the movement of the Asset Management Nation as a tailwind.
 - In these new business areas, we believe it will be easier to acquire higher profitability than existed areas.
- Please turn to page 22.

Earnings growth Efficient B/S utilization Improved profitability without significantly expanding B/S. Continued shift to product related lending with focusing on future distribution Build new long-term relationship of trust with business partners through impact equity investments and start-up lending Increase in **AUF FY22 FY30 Main Initiatives FY23** gross business profit(*1) Product related lending approx. **Product** approx. approx. approx. + ¥30bn Shift to highly profitable product related lending related ¥7trn ¥8trn ¥10trn Sourcing based on investor needs lending (approx. + ¥30bn in FY23) approx. **Equity investments Impact** approx. approx. approx. + ¥60bn equity Impact equity investments ¥50bn ¥90bn ¥500bn investments (approx. + ¥7bn in FY23) approx. Start-up lending approx. Start-up ¥50bn Set loan facility of ¥50bn (cumulative, by FY25) ¥10bn Lending or above New business area Focus on improving capital Financially support Strengthening efforts in efficiency without society and our clients areas that benefit investors significantly expanding B/S in creating the future (*1) Increase in gross business profit from FY22 to FY30 SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. 22

- Next, I would like to explain the second pillar of earnings growth, which is efficient balance sheet utilization.
- Without expanding our own balance sheet significantly, we aim to increase earnings by a total of 90 billion yen by shifting lending assets and improving profitability.
- ◆ Please turn to page 23.



- ♦ We will continue to shift to product related lending that is relatively profitable and "beneficial" to both investors and us. Estimated size of product related lending balance is 10 trillion yen in FY2030, expanding from 7 trillion yen at present.
- In our dialogue with investors considering investing in product related lending, we have heard their challenges such as the "difficulty in directly accessing overseas financial markets" or "uncertainty due to lack of investment experience in the target assets.
- ◆ In response to these diverse investor needs and challenges, we offer investors our experience, know-how, and finance arrangement capabilities we have developed through investments using our own balance sheet.
- While maintaining a solid revenue stream in the form of net interest income and finance arrangement fees, we will attract investor funds that are larger than our own balance sheet, leading to more capital-efficient earnings growth.
- Please turn to page 24.



- ◆ The second point of efficient balance sheet utilization is equity investments.
 - It is said that 150 trillion yen of investment will be required over 10 years to make Japan a greener society.
 - For the past two and a half years, we have been making impact equity investments targeting corporate initiatives for decarbonization and new technologies to create a prosperous future.
- Approximately 90 billion yen has been invested as of the end of March 2024. Our strategy is to make up to 500 billion yen of investment commitments by FY2030 by ourselves, and using this investment as a catalyst, to attract investor funds on the scale of 2 trillion yen to create a virtuous circulation of funds in each market.
 - Although the time horizon for generating earnings in each investment varies, we expect that overall equity investments will increase revenues by approximately 60 billion yen in FY2030.
- Please turn to page 25.

Earnings growth Efficient B/S utilization ~Initiatives for start-ups~ Expanding funding market for domestic start-ups that create innovations needed to solve social issues Contribute to increasing corporate value by addressing a wide range of issues faced by start-ups **Domestic start-up finance market** Supporting the growth of start-up corporate values approx.¥850bn Social issues Various support menus Start-up survey approx. 10 times Stimulating Innovation [Number of companies] Enhancing productivity New products and services 700 ¥87.7bn or above 528 Enhance corporate Growing importance of FY17 FY13 FY15 FY19 value start-ups (Source) INITIAL "JAPAN STARTUP FINANCE" matching Ministry of Economy, Trade and Industry "Accelerating Solutions to Social Issues and Economic Growth through the Power of Startups FY23 etc Our initiatives related start-up finance Research and analysis of business Resolve financial and non-financial conditions of companies Lending to later-stage companies Identification of issues based on survey Business matching with our clients Attracting investor funds results Understand the situation of industry **Crossover Fund** accumulated ¥50bn(plan) Initiative (Lending to later-stage companies)

Startup funding in Japan has increased roughly tenfold over the past decade. It is always young companies of the next generation that create innovation. First, we provide both debt and equity support for financing, which is in the highest demand in the startup industry.

25

In addition to financing support,

we contribute to enhancing corporate value

by providing a wide range of services

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- Tackling to enhance the corporate value of startups is our contribution to building the future of Japan's capital markets.
 In our survey of more than 500 startups, we investigate and analyze the business conditions of participating companies and return useful information for identifying issues.
 In addition to the financial aspect, we are also working to support startups increase their corporate value in both financial and non-financial areas, such as stock transfer agency or business matching services among our corporate clients, and so on.
- Next, I would like to move on to explain our cost control strategy.

Involved in both debt and equity

Funding transactions lead to a variety of

financing

transactions

Please turn to page 28.

Established in May 2017

[Business Overview]

Provides a symptom

search engine and platform

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Ubie

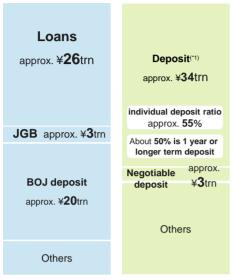
(Ref.) ALM management Impact of interest rate hikes (SuMi TRUST Bank)

Earnings growth

- Stable funding structure mainly based on term deposits from individual clients
- Increased net interest income when interest rates hike. Could be further increase in income from increased investments in securities, depending on market conditions

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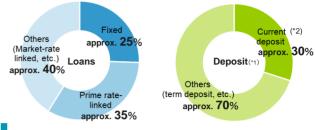
JPY denominated balance sheet (as of Mar. 24)



(*1) Managerial reporting basis; Deposits and trust principal, exclude negotiable deposit (*2) Current deposits include liquid deposits, separate deposits, non-resident yen deposits, etc

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Loans and Deposits (as of Mar. 24)



Impact of interest rate hike (estimate)

	BOJ policy change in Mar. 24 (FY24 impact over FY23)	Additional interest rate hike scenario (FY25 impact over FY24)		
impact (net business profit)	+ approx. ¥15bn or above	+ approx. ¥35bn /year or above		
breakdown/ premise	Client deposit related + approx. ¥10bn Individual + approx. ¥6bn Corporate + approx. ¥4bn ALM related + approx. ¥5bn or above	 Premise Policy rate increases from 10bp to 50bp in FY25 Mainly client deposit impacts 		

(Ref.) Effect of shifting a part of BOJ deposit to securities investment

+ ¥5bn
(¥1trn invested at 0.5%)
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(Reference) Efforts in Existing Businesses

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Earnings growth

- Wealth Management Business aims for steady growth in asset management and deposit-related earnings amid a changing macro
- Real Estate Business aims to increase earnings in FY24 by focusing on real estate brokerage for corporate clients, which struggled in

Business segment	Size of gross business profit	→ FY23 ■	FY24	References
Wealth Management Business	¥202.8bn	¥213.0bn	¥220.0bn	P.39 P.48-49
Corporate Business	¥229.3bn Includes income from	¥265.3bn product related lending, eq	¥264.0bn uity investments	P.39 P.50
Investor Services Business			¥151.0bn istration, equity investments	P.40
Real Estate Business	¥69.7bn Includes income from	¥65.7bn equity investments	¥70.5bn	P.41
Global Markets Business	¥69.3bn	¥65.9bn	¥76.0bn	P.26 P.41

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Cost control Overall Cost strategy Expenses are increasing in line with profit growth; OHR level aim to be reduced to the upper 50% range in FY30 Invest in infrastructure that will contribute to future growth while reducing costs and optimizing prices Changes in expenses / OHR **Major Initiatives** Investment in infrastructure that contributes to Substantial gross business profit - Substantial G&A Expenses - OHR future growth 62 6% Lower 60% **Human capital** IT · DX 61.3% range Improve Business Upper 50% productivity 60.1% operations that range do not rely on manpower Interest rates hike Cost reduction Stock price rise ¥910.0 bn ¥874.1 bn ¥920.0 bn **Business travel** Review of ¥814.1 bn and business Inflation entertainment Weaker yen processes expenses (30%) (*2) (20%) (*1) Promotina Utilize web paperless meetings ¥570.0 bn ¥565.0 bn ¥535.4 bn Price optimization ¥489.5 bn Profitability Trust-related Increased value-Price products added, inflation. optimization . Stock transfer FY22 FY23 FY24 FY25 FY30 ven depreciation agency (Aspiration) (Forecast) (Target) 1) FY24 plan compared to FY23(SuMi TRUST Bank) (*2) Aim to reduce paper consumption by 30% in FY25 compared to FY23 at headquarters and other divisions (SuMi TRUST Bank) SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved

- ◆ In line with strong revenue growth, expenses are also on the rise. While we will lower the OHR for the entire group to high 50% range by FY2030, we will continue to aggressively invest in human capital, systems, and other areas in order to realize the future growth.
- On the other hand, we will also make firm progress in reducing expenses through DX utilization and changes in the way we work. It is also necessary to optimize prices and compensation for services reflecting the effects of investments and the impacts of inflation. We will ensure profitability commensurate with the added value we provide, particularly in trust related businesses, and maintain high quality services.
- Please turn to page 29.

Cost control IT investments in growth areas and improving profitability of existing areas Implement system investments that contribute to future growth, doubling the share of growth investments in FY25 compared to FY22 In existing areas, aim to improve productivity and profitability for sustainable business expansion Initiatives for improving productivity **IT** investment [Plan for IT investment] Growth As Is Be Increase the proportion of 10% investment **Business** growth investment process reform People-driven System-driven business operations business operations **7**% 5% Maintenance costs for existing systems, etc. FY25(Plan) FY23 FY22 • One portable terminal per person IT infrastructure **Example** Portal of Shareholders' Meeting® • In principle, eliminate paper in internal business processes by the end of FY25 GOOD DESIGN AWARD 2023年度受賞 From viewing the notice of convocation to exercising voting rights, all possible • Shared knowledge of veteran's knowledge and with a smartphone know-how by utilizing AI ann Real estate DXing the shareholder's meeting process Improved accessibility to our know-how to bring younger employees into the workforce faster SUMITOMO MITSUI TRUST HOLDINGS Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved. 29

- ◆ In the systems and IT area, we will increase investments that will lead to future earnings. In existing business areas, we will improve productivity and profitability for sustainable business expansion.
- ◆ This slide provides examples of areas of strength, such as real estate.
- Please turn to page 30.

Cost control Human capital investment Shift personnel to asset management business which support future earnings growth or IT/digital areas etc. Expand support related to employee training and autonomous career development Personnel allocation plan(FY2024) Training and development of human resources Increase required costs for reskilling, IT skills acquisition, etc. Shift personnel to growth areas by generation/redeployment and increase in recruitment of specialized professionals etc. significantly [Investment in training] Redeployment) ¥1.5bn Growth areas ¥1.1bn IT/DX Sustainability ¥0.5bn Approx. 600 employees FY2021 FY2022 FY2023 FY2024 Creation (Plan) Increase/ Review human Decrease/ Autonomous career development Mar. 24 Mar. 25 Redeployment Generation resources (Plan) (Including natural (Including Support system based on employees' career aspirations and Improve recruitment) decrease) productivity working environment Strengthen HNW business Expand support for early return from childcare leave cross-business (Wealth Management Business x Real Estate Business) Example ocus segment Regional revitalization function (Investor Services Business x Corporate Business) ¥50k per month for Exchange of personnel Asset management business housekeeping and meal Support for ocu within our Employees with delivery service etc., (SuMi TRUST Bank × SMTAM / Nikko AM) early return Group children less after early return than1 year old

I would like to explain human capital investment.

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• We are accelerating the shift of employees to areas that will lead our future growth, such as asset management, asset administration, IT and systems, or sustainability related business. Within the Group, we will strengthen cooperation among business segments and group companies and will promote the exchange of personnel.

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- Training and development of Group employees is a quite important initiative to support corporate growth. We have significantly increased the cost of training programs for employees, such as reskilling or IT skill improvement, over the past few years.
- On the bottom right of the slide, we introduce an example of our expanded support for employees returning from childcare leave, which was released in April of this year. We will continue to conduct personnel management that supports the autonomous career development of each and every employee of the Group, by properly understanding the career aspirations of our employees, their working environment, and the speed at which they wish to grow themselves.
- Finally, I would like to explain our capital policy. Please turn to page 31.

Capital policy (Repost) Capital allocation image (CET1 ratio) Use of capital for growth investment and share repurchase, in addition to shareholder return through dividend and risk asset control ■ CET1 ratio^(*) is expected to be 9.5% ~ around 10.0% at the end of FY2025 Investment for sustainable growth Accumulate profit Reduce RWA **Human capital investment** RWA control Growth investment Providing spontaneous learning opportunities. such as reskilling Reduce Increase (FY25) Software +10 billion yen YoY IT and DX investment (vs FY22) Goodwill System investments for future growth Share Accumulated repurchase earnings Dividend Capital Utilization (examples) Capital Utilization Impact equity investment Investment amount $(\sim FY30)$ Investments for solving corporate and social issues 500 billion yen **Strategic Investment Facility for Asset** Investment amount Including HR and IT Enhancing global investment capability and client base Supporting emerging managers(EMP) Improving asset administration function in private asset and real asset areas CET1 ratio(*) 9.5% (∼FY30) investments with 500 billion yen ∼around10% expenses 9.5% Share repurchase Conducted in a Announced acquisition of up to 20 billion yen flexible manner in January 2024 to improve capital efficiency Shareholder return Dividend payout **Dividend** ratio Aiming for progressive increase through profit growth Accumulated Share Dividend Mar. 26 Mar. 23 40% or above (*) Basel III finalization fully phased basis

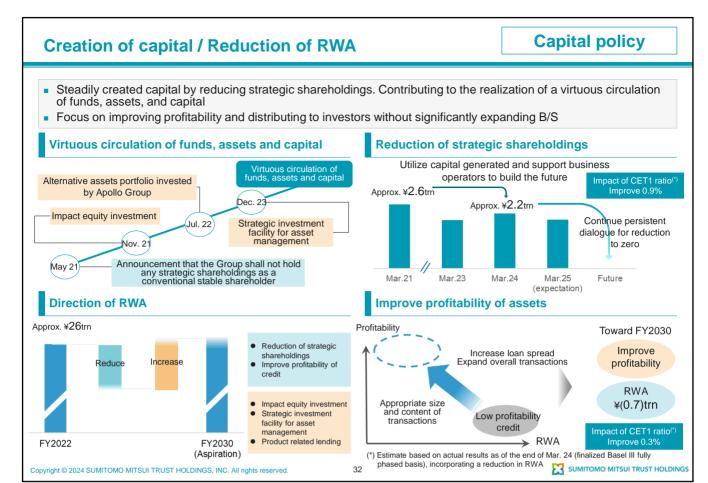
◆ You can find an image of the future capital allocation.

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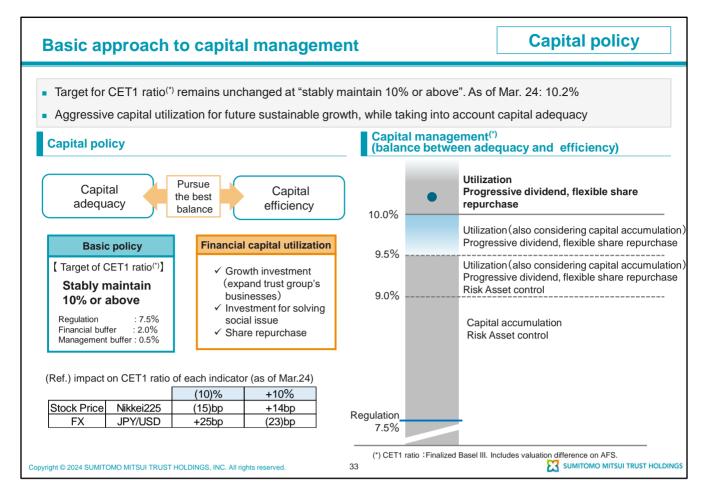
♦ We will promote investments in human capital and IT that will support our sustainable growth by utilizing expenses. With respect to capital utilization, we will make investments that contribute to solving social issues such as impact equity, and investments in growth areas such as asset management.

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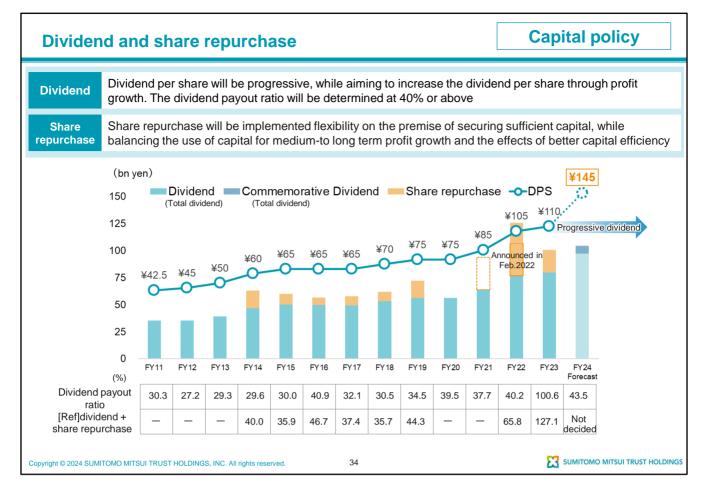
- ◆ In addition, on the premise that capital sufficiency can be secured, we will flexibly conduct share repurchase, taking into consideration the improvement of capital efficiency, the time horizon for realizing the results of investments, and the level of our PBR.
- Risk-weighted asset control and shareholder return policy are explained on the following pages and beyond.
- Please turn to page 32.



- ◆ The main source of capital utilization is accumulated earnings, but we will also make an effort to reduce risk-weighted assets such as strategic shareholdings and low-profitable credit, in order to prepare for changes in market conditions such as extreme exchange rate surges, and to increase options and discretion in case we consider growth investment opportunities.
- ◆ The total amount of risk-weighted assets to be reduced is estimated about 3 trillion yen, and the impact on the CET1 ratio is more than 1%.
- Please turn to page 33.



- ◆ Page 33 is a slide showing our basic approach to capital management.
- ◆ As of March 31, 2024, the CET1 ratio was 10.2% and we will continue to make solid and appropriate investments for future growth.
- As we have said in the past, we will utilize capital even if the CET1 ratio is below 10%, and 10% is not a target level at which our thinking changes significantly whether we are above or below that level. We will pursue the best balance between capital adequacy and efficiency, by managing capital based on a certain time horizon rather than a single year, such as changes in market conditions, the outlook for business performances, and the growth investment pipelines, and so on.
- Please turn to page 34.



- ◆ Dividends will be managed in a progressive manner, and we will continue to strengthen and increase returns to shareholder through profit growth.
- ◆ I am so grateful to celebrate our 100 Year Anniversary in this fiscal year. We will not only achieve our earnings forecast for FY2024, but also make solid investments that will lead to future growth so that we can regard this year as the foundation for the next 100 years.
- ◆ Thank you very much for your continuous understanding and support, I sincerely hope you to expect our future growth.

(Reference) FY2023 (actual) / Future plan (FY2024)

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Capital policy

SUMITOMO MITSUI TRUST HOLDINGS

- Increased CET1 ratio in FY2023 mainly by accumulated earnings and the refinement of the calculation of risk weightedassets for the finalization
- Utilize accumulated capital for dividends and investments that contribute to future growth, including the option of flexible share repurchase in FY24

Future plan (FY2024) FY2023 (actual) Net income approx. +0.30ppt Reduce bear funds with low B/E(*2) approx. +0.50ppt approx approx. +0.80ppt +0.50ppt the refinement of the (0.20)ppt approx. calculation of wei (0.10)ppt approx. (0.30)ppt Reduction of strategic RWA shareholdings CET1 ratio(*1) CET1 ratio(*1) Around 10.2% 10.2% Impact equity investment 9.5% Strategic Investment Facility for Asset Management ·Share Repurchase Stock price rise approx.+0.20ppt Weaker Yen approx.(0.40)ppt Mar. 23 Accumulated Market Share Dividend Others Mar. 24 Mar. 24 Profit RWA Dividend Capital Mar. 25 earnings fluctuation Repurchase accumulation Reduction utilization (*1) Finalized Basel 3(fully phased basis). Includes valuation differences on AFS. (*2) Consider reduction of unrealized losses on bear funds

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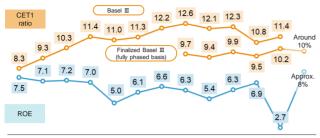
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Toward Early Realization of 10% ROE

Historical CET1 ratio and ROE (%)

 In the capital accumulation phase, capital efficiency is improved by increasing earning power relative to capital growth



FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY22 FY23 FY24 (forecast)



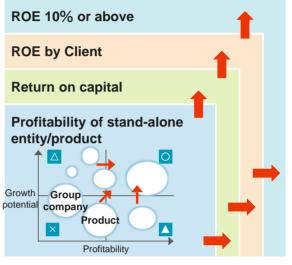
Early realization of 10% ROE requires further improvement of earning power through renewal of management resources

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Concept of Business Portfolio Analysis

 To improve effectiveness and explanatory power, the mesh is subdivided down to the entity and product level, profitability is inspected, and improvement measures are considered and implemented



Toward Early Realization of 10% ROE (By client/ segment)

ROE by Client

FY23 ROE -	Investors	Individual clients	Corporate Clients	Market
Compared to the previous FY	37.6%	9.6%	7.5%	19.0%
	+5.8%	(0.4%)	+0.7%	+1.3%

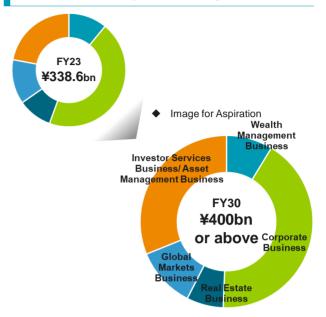
◆ Image of improving ROE by client



- Market business clientele revenues and real estate business revenues are recorded separately for investors, individual clients, and corporate clients
- Pension business included in investors is recorded as corporate clients, 8.6% of corporate clients FY23
- Investors include asset management business
- Other items not included in the above graph are headquarters expenses, gains/losses on policy holdings/hedged investment trusts, and RWA

ROE is managed by client based on cross-business characteristics

Net business profit by Business Segment



Growth driven by Investor Services Business and Asset Management business

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Initiatives to improve profitability

Wealth Management Business

(e.g., apps)

Initiative

Resource generating through IT/DX utilization

- HNW and asset-formation
- Digital Marketing

Corporate Business Areas to create resources

Low profitability corporate lending, etc.

Expand online sales

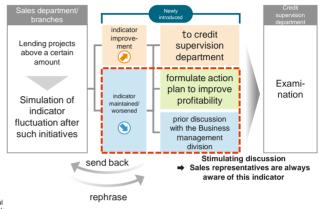
Areas to invest resources

- High profitability product related
- ESG Total Solutions

Initiative

Introducing a new "return on capital" indicator that includes non-lending transactions into the credit review process

In addition to the existing return on capital indicator for lending, a new indicator has been established to measure return on capital including non-lending transactions. We introduced it into our credit review process



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Areas to create resources

Strengthening client contacts through the use of IT/DX.

Shift staff to provide consulting services to HNW clients, etc.

- Review branch network

Focus Area UBS SuMi TRUST UBS Group FY23 ROC(*1) (large) SuMi Trust above **10%** Group HNW ■ Expanded business by taking over the former Credit Suisse Securities' client and sales base (*2) Strengthen non-face-to-face channels size Raise the number of contacts using IT/DX asset s Shift staff to provide consulting services FY30 FY23 (Aspiration) Start from **Expansion of online** Approx. (*3) Approx. 1,000K Jul. 21 consulting Use of non-face-to Start from Approx. (*4) face channels

(*1) See April 8, 2024 news release (*2) After-tax income before goodwill amortization / necessary capital (*3) Number of customers managed by online clients plaza (*4) Number of Smart Life Designer downloads

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Apr. 22

Initiatives to improve profitability

Investor Services Business

Areas to create resources

 DXing of pension and asset management middle backs that maintain robustness

Areas to invest resources

- Strengthening of investment management and product development
- Democratization of private assets

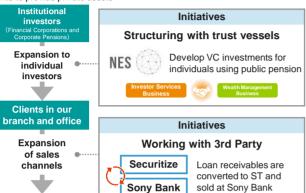
Initiative

Diversification of small-lot methods for private asset democratization

Clients to provide private assets

Further individual

investors



Asset Management Business

Areas to create resources

- Product selection and concentration
- Business process reform and efficiency improvement

- Acquisition of human resources in core strategic areas
- Seeded for product composition

Initiative

Human resource development system and acquisition of human resources to promote

each company's focus areas

SUMITOMO MITSUI TRUST ASSET MANAGEMENT -

Asset management DX human resource development

Sophisticating Passive alpha strategy(*)

AUM for overseas investors increase

(*) SMTAM's unique strategy of using data science to outperform the index while keeping tracking error low

nikko am ______

 Acquisition of specialized human resources to strengthen overseas business Outside Director From April 2024)

Seth Masters

Mark Stoeckle

- Over 25 years at Alliance Bernstein
- CEO at Adams Funds for nearly 10 years
- Served as Chief Investment Officer (CIO) and other positions

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Initiatives to improve profitability

(our estimate)

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Real Estate Business Global Markets Business Areas to create resources Areas to create resources Asset management and Improved efficiency of front office Strengthening investment capacity DXing of brokerage and custody administration business (human resource recruitment) Appropriate compensation Continue RWA reduction efforts Support for inheritance and other Client related business asset management Focus on strengthening profitability centered on investment Initiative Initiative Expand revenue opportunities through efficient B/S and business process reform through DX promotion utilization and force deployment Productivity improvement initiatives (promotion of DX) Efficient B/S utilization to create transaction For Investors opportunities Initiative: FX-OPTrust [Efficiency and business reduction hours] Approx. Loan Provides automated pricing services for Real estate for 70,000 hours complex financial instruments investment **Facilitate** Priming proprietary Equity Approx. FX-OPTrust property investments to attract 10 000 hours acquisitions investor funds System Equity Brokerage opportunities (funds of also created investors) FY24 FY25 FY30 Structural transformation Captured increased transaction opportunities due to (aspiration) of business processes For individuals increased momentum in inheritance and other asset Identification and development of investment personnel (human capital investment) management activities [Cumulative income from investment operations*] (EY12-EY23) Real estate SuMi TRUST Bank Assets to be transferred ough inheritance Initiatives to identify and Financial solution develop human resources ¥700trn [Gross business profit per employee] Capability-based recruitment Financial assets ¥385trn SuMi TRUST Realty Appointment based on expertise and investment performance Real estate solution (Brokerage, housing consultation, etc.) Utilization of know-how within the group From 2020 to 2030

FY20 FY21 FY22 FY23

Personnel exchange with SuMiTAM

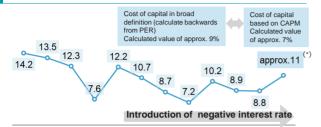
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(*) Aggregated based on internal administrative categories

Management conscious of capital cost and stock price

- Control earning volatility by stable profit growth with higher fee income ratio and appropriate risk control
- Continuous efforts to improve and sophisticate our disclosure by utilizing insights gained from dialogue with investor

Historical PER



FY12FY13FY14FY15FY16FY17FY18FY19FY20FY21FY22FY23 (*) Exclude net gains on stocks

Initiatives to lower capital cost

Control earning volatility

High-quality earnings growth

- Increase fee income ratio
- Build diversified business portfolio

Appropriate risk control

- Initiative to reduce strategic shareholdings to zero
- Improve profitability of credit

Dialogue with capital market

Dialogue with various stakeholders

- Easy-to-understand information disclosure and announcement to investors
- Enhancement of engagement to Timely information sharing to Board
- of Directors
- Reflection on management strategy

Result of dialogues with shareholders/investors



Constructive dialogue



Capital markets

	Dialogue / Request	Respond / Result
Fina nce	 Difficulty in understanding capital allocation 	Disclose capital allocation slides from FY23
ESG	 Request to meet with multiple external directors 	 Panel discussion with three external directors Determine discussion content through investor interviews
ESG	■ Promote more diversity	 Newly appoint 2 females as executive officers in Apr. 2024. Total of 4 females out of 15 executive officers
ESG	Clarify who is responsible for what	 Introduced Chief Officer system from Apr. 2024



Continuously disclose progress by utilizing investor meetings



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External environment

Financial market

End of deflation

[CPI] (Mar. 23, YoY)

Excluding fresh food + 2.6%

(Source) MIC

[Average pay raise] (YoY)

over + 5%

(Total of regular pay raise and base remuneration)

Super-aged society

Increasing needs of elderly clients

[Life expectancy] [healthy life expectancy]

Male approx. 81

approx. 73

Female approx. 87

approx. **75**

(Source) Cabinet office ${{\mathbb F} Annual\ Report\ on\ the\ Aging\ Society:2023} {{\mathbb J}}$

[Distribution of financial assets by age group]

More than **60**% over the age of 60

(Source) BOJ

Capital market

Increased focus on the Japanese stock market

[index rate of increase] (Mar. 23, Mar. 23=100)

Japan + 38%

US + 23%

China (7%)

(Source) Bloomberg, Japan: TOPIX/ US: S&P500/ China: SSE Composite

Individual investors

Mindset gradually changes with new NISA

[Individual trading trends]

Oversold by approx. **¥38**trn in the past 15 years

24/March: approx. ¥500 bn overbought

(Source) JPX

Real asset market

Official land prices grew at the highest rate in 34 years

[Official land price](YoY)

Residential district + 2.0% Commercial district + 3.1% Industrial district + 4.2%

(Source) MLIT, as of January 1, 2024

Impact investment

Impact investment is on the rise

[Japan Impact Investment Balance]

FY21 ¥**1.3**trn

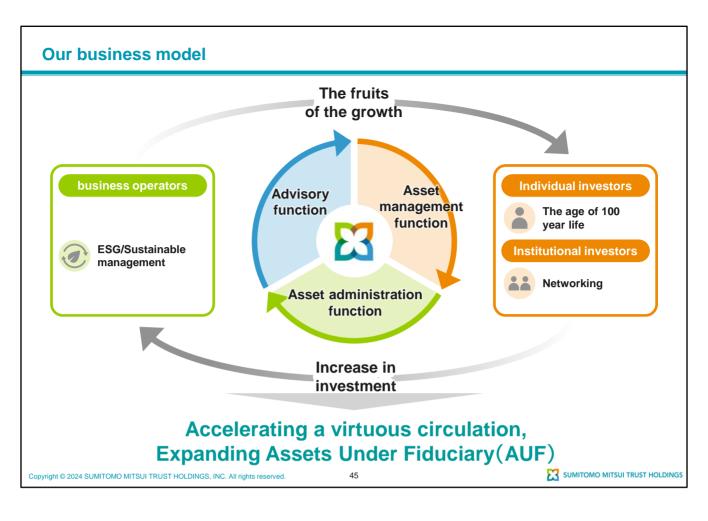
FY22 ¥5.8trn

FY23 ¥**11.5**trn (YoY **197**%)

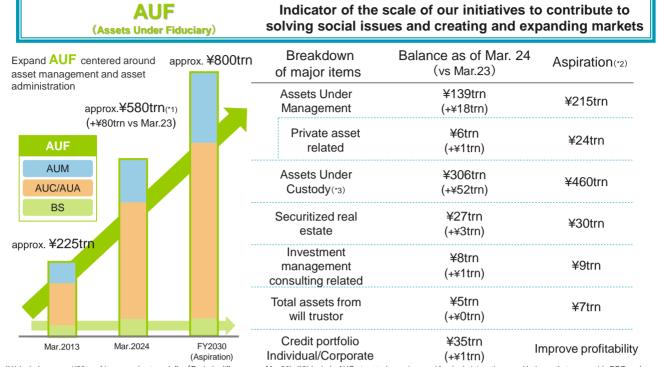
(Source) GSG-NAB Japan 「The Current State and Challenges of Impact Investing in Japan」

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(Reference) Assets Under Fiduciary (Breakdown of major items)



(*1) Include approx.¥20trn of increase due to redefine (Exclude difference vs Mar.23) (*3) Include AUC at custody services and fund administrations, and balance that we provide BPO and report making services internally and externally

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Efforts to create a virtuous circulation ~Institutional investors~

- SuMiTAM provides efficient and effective investor engagement to maximize investment returns
- SuMiTAM will also conduct value-up engagements with the aim of achieving further excess earnings

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Engagement Activity Results(SuMiTAM)



(*1) Number of companies with corporate actions (cumulative) divided by the number of companies engaged (cumulative)

(Period) July 2015 - June 2023

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Initiatives

(Period) July 2022 - June 2023

- Number of domestic and international engagements: approx. 1,700
- Domestic and overseas voting targets: approx. 5,200 companies
- Global network initiative: 19 organizations
- Domestic network initiative: 6 organizations

External Evaluation

Engagement Activity Questionnaire(*2) for IR Professionals 1st overall

(*2) Mizuho R&T. "Considering Effective Stewardship Activities." FY2022 Numbers are in accordance with the source report issued by Mizuho R&T: ①Has a deep understanding of the companies in which it invests: 1st (43%), ②Making specific proposals that contribute to improving corporate value: 1st (41%), ③Engaging in useful engagement with management: 1st(31%), ④Engagement with a long-term perspective: 1st (41%), ⑤Engaging in useful dialogue on sustainability: 3rd (22%), ⑥Voting rights based on dialogue without relying on external criteria, etc.: 1st (30%), ⑦Active in dialogue before the General Assembly and feedback on the results of the exercise: 1st (22%) (Multiple answers allowed)

Efforts to create a virtuous circulation ~Individual investors~

- Improving individual financial literacy is indispensable for realizing a virtuous circulation that starts with households
- Supporting individuals' long-term asset formation by providing a wide range of high-quality financial education from the Group's proven track record

Improving financial literacy is a challenge

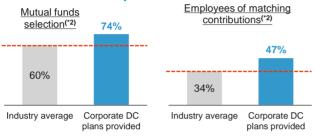
The no.1 reason why Japanese people don't invest (*1):

Lack of knowledge about investing 40%

Our strengths

High-quality investment education know-how cultivated in the defined contribution pension plan business

Strong track record in the client companies we serve



Clients

Start to

"savings to investments"

(*1) (Source) FSA "Customer survey result of financial products with risk (Jun.21) (*2) Industry average is based on Mar. 23, Corporate DC plans provided is based on Mar. 24 Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved.

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(*3) Preliminary figures of the end of Mar. 23

Financial

education for students

Expand

implementation in

elementary, junior

high, and high

schools nationwide

See P.54

Financial education for asset formation generations Sessions to elder generation [Corporate DC Plans] Opportunity to learn for a secure and prosperous Clients 1,730K (*3) second life [Employees' asset Formation/ Workplace accumulation NISA]

Retire

generations, focusing on the DC members Encouraging a virtuous circulation of

410K

Expand financial education to a wide range of

Learning asset management

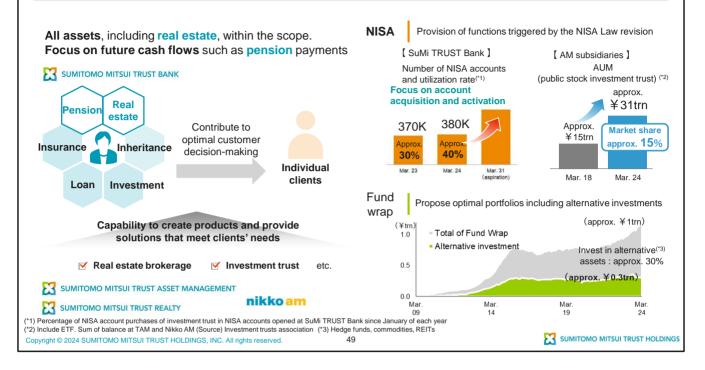
knowledge on the

occasion of DC



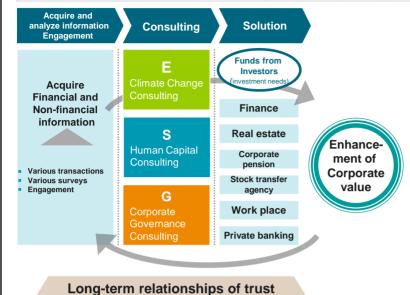
(Reference) Provision of advisory functions to individual investors

- Our strength lies in our ability to propose optimal asset management, administration, and succession planning based on the status of all client assets, including real estate
- Accelerate a virtuous cycle in both advisory and asset management functions by structuring a variety of products and services to meet client needs



Efforts to create a virtuous circulation ~Business operators~

- Visualize management issues of client business operators by utilizing information obtained through engagement and various transactions
- Contribute to improving corporate value and solving social issues by providing consulting and solutions



Various surveys

- Governance survey[®] ⇒Approx. 50% of listed companies participate
- Compensation survey
- Start up survey ⇒Over 700 companies participate
- Human capital survey
- Employee benefit survey
- Real estate ESG survey







- Establishing a Joint Venture with the Global ERM Group
- Contribute to solving clients' business issues related to decarbonization and transition

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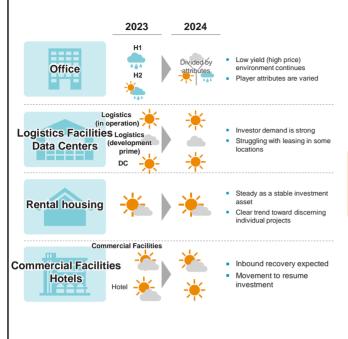
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based on finance transactions

(Reference) Real Estate Brokerage Market Trends

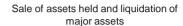
Trends by type of asset

Trends by type of client





Increased emphasis on efficiency of management resources





- Rising global interest rates
 - ⇒ Some of the main players were replaced
- Investment attitudes are varied



- Investment demand for prime real estate is firm
- Strong needs for diversification and small and collective

Domestic investors



investments

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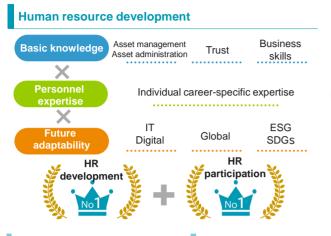




Corporate culture that fosters motivation and job satisfaction (SuMi TRUST Bank)

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Provide various supports and events to independent, career-oriented employees



SuMiTRUST University



(*) As of Mar.24

Knowledge management system to support Employees' autonomous career development

Approx. 100 courses (*)

- [examples]
 - University lecture participation program
 - Online MBA courses
 - Global mindset

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100 Year Anniversary Ambassadors

 Ambassadors, selected employees from 23 companies in the Group, are honored to participate with futureoriented mind in the 100 Year Anniversary Project

SUMITOMO MITSUI TRUST GROUP

100th Anniversary



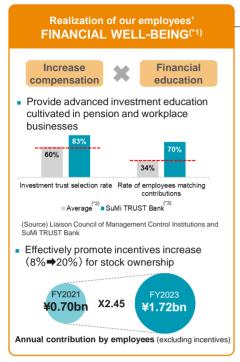
Future Generations Relations (FR) initiatives

 The president himself dialogues with future generations and encourages their minds to take on challenges



New York Branch

Asset formation support





Financial literacy education for the next generations

 Provided financial education program to 15,000⁴⁴elementary, junior high and high school students at 116 schools in FY23





Sumitomo Mitsui Trust Financial Education Institute website (Japanese text only)

Support asset formation to create a prosperous future for everyone from our employees to the public

(*1) FINANCIAL WELL-BEING is " a state that individual has prepared the money and assets they may need for contingencies and for the future, allowing them to have peace of mind." (*2) As of Mar.23 (*3) As of Mar.24 (*4) FY2023

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Key Metrics, Targets and Results for Climate Change

- Announce key metrics and targets, and promote the transition plan to deliver our Carbon Neutral Commitment
- Disclose 2030 mid-term reduction targets for GHG emissions for 6 sectors in investment & loan portfolio (Mar. 24)

Carbon Neutral Commitment (Oct. 2021) List of Key Metrics, Targets and Results Metric Targets Results GHGEs from Own Group Contribute to achieving carbon neutrality in society by leveraging FY2030: Net zero 5,411t-Co₂e(FY2022) Scope1 the trust banking group's wide 4,586t-Co2e(FY2022) Scope2 FY2030: Net zero range and flexible functions 2050: Net zero GHGEs in investment & loan portfolio Target net-zero GHG emissions in FY2030 253g-Co₂e/kWh Power generation sector (emission intensity) 138-173q-Co2e/kWh (FY2022) investment and loan portfolios by FY2030 Oil & Gas sector +19%(FY2022) (reduction rate) (13)%-(31)%(from FY2020) To achieve net-zero emissions by Rear estate sector FY2030 62kg-Co₂e/m² (emission intensity) 34-41kg-Co₂e/m² (FY2022) 2050, a milestone target for 2030 New standard: (striving) +21.2% (FY2022) New standard: (Minimum) +16.9%(FY2022) Shipping sector was formulated in line with the FY2030 0% or less (Portfolio Climate Alignment) Old standard: (4.5)%(FY2022) framework of the NZBA FY2030 New Iron & Steel sector(reduction rate) (22)%(FY2022) 3 Achieve net-zero emissions in the (22)%-(27)% (from FY2019) FY2030 Production Auto-SuMi TRUST Group by 2030 (30)%(FY2022) (47)% (from FY2019) (reduction rate) Motive Products FY2030 196g-Co₂e/vkm sector See below for details (emission intensity) 106-128g-Co₂e/vkm (FY2021) on transition plans GHGEs in asset management portfolio 2050: Net zero Sumitomo Mitsui Trust 2030: Halve intensity of 50% of **TCFD** Report (8.7)%(as of June. 2023) Asset Management AUM*1 from 2019 2030: Halve intensity of 43% of Nikko Asset Management (22.8)%(as of Dec. 2022) AUM*2 from 2019 Loan balance for

(*1) Targeting about ¥43trn, 50% of ¥85trn of total managing assets as of Jun. 21 (*2) Targeting about ¥13trn, 43% of ¥31trn of total managing assets as of Dec. 21 Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights resen

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coal-fired power generation



Approx. ¥154.0bn(FY2022)

FY2040: Zero

Development of impact businesses

Accelerate impact business by steady increase of transaction merging "technology", "finance" and "policy"

Technology-Based Finance (TBF) team

Unique capacity from combination of deep knowledge as specialist (each member)



Creative ideas through discussion (team)

12 experts

7 key strategies

Hydrogen

Battery

Agriculture

Electric

Mineral Resource Circulation

Organic Resource Circulation

Urhan/ Infrastructure

Technology- driven approach

Industry Support

promotion of innovation

Corporate

Generate impact businesses

Region

Advancing collaboration with various stakeholders

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Initiatives (Hydrogen)

Purposes

Establish a low-cost, low-carbon, large-scale renewable energy derived hydrogen supply chain

Content

Establish a Demonstration Project for a Large-scale Renewable Energy Derived Hydrogen Supply Chain Independent of the Power Grid*

*"Demonstration Projects of FY2024: Establish a Model for Reducing the Cost of Hydrogen Supply by Utilizing Existing Infrastructure'





[Primary operator] (Role) Overall management of the project, and hydrogen production / storage / delivery and supplydemand coordination



[Collaborator] (Role) Analyze outcomes and dissemination scenarios of the demonstration project

TBF team member with doctoral degrees in hydrogen-related fields support the operator from a specialized perspective

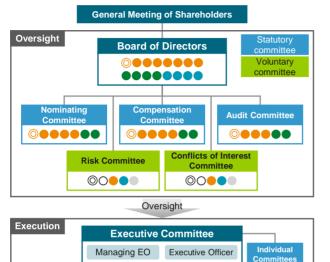


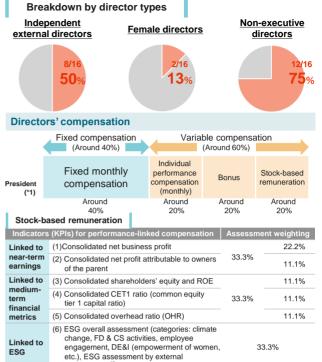


Governance ∼Oversight structure ∼

Oversight structure (As of June, 2024 (scheduled))

- Company with Three Committees
- The Board of Directors' meeting and other committees to be chaired by external directors
- ⊚:External (Director Chairman) ●:External (Directors) ⊚:External (Experts, Chairman)
- :Executive officer (non-director)





organizations*2) "(*1) Consider increasing the weight of stock-based remuneration to make it more effective as an incentive to increase enhancing corporate value. Monthly compensation (for non-presidents) around 45%-fixed compensation, around 25% individual performance compensation, around 20%:bonus for directors and executive officers, around 10%:stock remuneration (*2) MSCI, FTSE, Sustainalytics SUMITOMO MITSUI TRUST HOLDINGS

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Functioning of the Board of Directors of subsidiaries in group governance

Premise in group governance by the Board of Directors at SuMi TRUST Holdings

Companies Act (Article 416)

 The stock company performs the duties of the development of systems necessary to ensure the properness of operations of a group of enterprises

Banking Act (Article 52-21)

- A bank holding company must carry out business management of a bank holding company group to which it belongs
- A bank holding company must endeavor to ensure the sound and appropriate management of services at any bank that its subsidiary company

SUMITOMO MITSUI TRUST BANK

External directors

Female directors

(As of June, 2024(scheduled))

SUMITOMO MITSUI TRUST ASSET MANAGEMENT





Female directors

Non-Japanese directors







Classification of Group governance and management policy

Key subsidiaries with significant impact on group management

Expected role

Autonomous supervisory function

Group management

- Management strategy
- Control by supervisory board

Subsidiaries

- Sumitomo Mitsui Trust Bank
- Sumitomo Mitsui Trust Asset Management
- Nikko Asset Management

nikko am Nikko Asset Management



External directors





(As of June, 2024(scheduled))

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Summary of financial results for FY2023

Overview of profits

		(Yen bn)	FY22	FY23	Change
1	Net	t business profit before credit costs (*1)	324.6	338.6	14.0
2	5	Substantial gross business profit (*1)	814.1	874.1	59.9
3		Effective interest related earnings (*2)	300.6	289.9	(10.6)
4		Net fees and commissions and related profit	449.3	478.8	29.5
5		Other profit (Excluding profit attributable to deployment of surplus foreign currency funds)	64.1	105.3	41.1
6	5	Substantial G&A expenses (*1)	(489.5)	(535.4)	(45.9)
7	Tot	al credit costs	(10.4)	(11.8)	(1.4)
8	Net	gains on stocks	3.0	(188.5)	(191.5)
9	Oth	er net non-recurring profit	(31.4)	(36.9)	(5.5)
10	Ord	linary profit	285.8	101.3	(184.5)
11	Ext	raordinary profit	(14.4)	(3.3)	11.1
12	Inc	ome before income taxes	271.3	97.9	(173.4)
13	Tot	al income taxes	(79.3)	(17.6)	61.7
14	Inc	ome attributable to non-controlling interests	(1.0)	(1.1)	(0.1)
15	Net	tincome	191.0	79.1	(111.8)
16	Ear	mings per share (EPS) (Yen)	258	109	(149)
17	Nui	mber of shares issued (mn shares) (*3)	738.6	725.5	(13.1)
(Refe	rer	nce)			
┌ 18	Ne	t interest income and related profit	148.1	(84.5)	(232.6)
19	Oth	ner profit	216.6	479.8	263.1
L 20		Profit attributable to deployment of surplus	152.5	374.5	222.0
21	l 1	foreign currency funds Other	64.1	105.3	41.1

- (*1) "Net business profit before credit costs", "Substantial gross business profit" and "Substantial G&A expenses" are based on managerial accounting, taking gross income and expenses from affiliates into consideration
 (*2) "Effective interest related earnings" is sum of "Net interest income and related profit" and "Profit attributable
- to deployment of surplus foreign currency funds", included in "Other profit"

 ("3) Average number of common shares outstanding (excluding treasury stocks) during the period

Net business profit before credit costs (#1)

- ·Achieved ¥338.6bn of 103% vs FY23 revised forecast of ¥330.0bn
- (#3:Effective interest related earnings) Decreased YoY ¥(10.6)bn due to absence of termination gain on bonds bear fund and funding cost increase as overseas interest rates rise, while deterioration range was improved as rising overseas interest rates peaked out
- (#4:Net fees and commissions and related profit) Increased YoY ¥29.5bn mainly due to strong performance of corporate credit related fees
- (#6: Substantial G&A expenses) Increased YoY. Investments in human capital and expenses linked with gross business profit increases in addition to the weaker yen increase. Generally as expected at the beginning of FY23

Total credit costs (#7)

 Posted ¥(11.8)bn of total credit costs resulting with enough room for the forecast of ¥(20.0)bn

Net gains on stocks (#8)

- ·Posted ¥108.5bn of gains from reducing strategic shareholdings.
- Posted ¥(298.1)bn of realized losses from sale of bear funds.
 Reducing bear funds with low B/E drastically in line with the disclosed policy of Oct. 23

Other net non-recurring profit, extraordinary profit

- (#9: Other net non-recurring profit) Decreased YoY ¥(5.5)bn mainly due to one-time factors at group companies in FY22
- · (#11: Extraordinary profit) Increased YoY ¥11.1bn due to reversal of one-time factors in FY22 (extraordinary losses due to IT system renewal related to overseas operations at SuMi TRUST Bank)

Net income (#15)

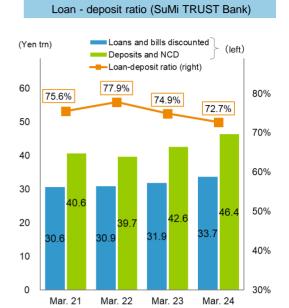
 Achieved 93% progress vs FY23 forecast of ¥85.0bn as reducing bear funds with low B/E drastically.
 Certainty of achieving future profit targets has improved.

-

Overview of balance sheet

		M 00	N 04 I	
	(Yen bn)	Mar. 23	Mar. 24	Change
1	Assets	69,022.7	75,876.9	6,854.1
2	Cash and due from banks	21,602.4	22,831.6	1,229.1
3	Securities	6,933.0	9,938.9	3,005.8
4	Loans and bills discounted	31,810.9	33,420.9	1,609.9
5	Other assets	8,676.2	9,685.4	1,009.1
6	Liabilities	66,200.1	72,739.2	6,539.0
7	Deposits and NCD	42,848.2	46,639.2	3,790.9
8	Borrowed money from trust account	4,332.4	4,327.7	(4.6)
9	Other liabilities	19,019.4	21,772.1	2,752.7
10	Total net assets	2,822.5	3,137.6	315.1
11	Total shareholders' equity	2,587.8	2,566.3	(21.4)
12	Total accumulated OCI	204.2	539.9	335.6
13	Minority interests, etc.	30.4	31.3	0.8
14	Net assets per share (BPS) (Yen)	3,843	4,316	473
15	Number of shares issued (mn shares) (*)	726.4	719.5	(6.8)
	(Reference)			
16	Loan-deposit ratio (SuMi TRUST Bank)	74.9%	72.7%	(2.2%)
17	NPL ratio (SuMi TRUST Bank)	0.4%	0.3%	(0.1%)

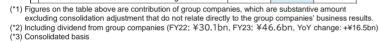
 $^{(\}sp{*})$ Number of common shares issued (excluding treasury stocks) as of the date above

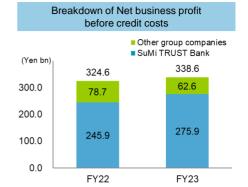


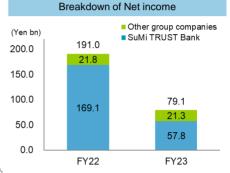
SUMITOMO MITSUI TRUST HOLDINGS

Profit by group company

	(Yen bn)	FY22	FY23	Change
1	Net business profit before credit costs (*1)	324.6	338.6	14.0
2	o/w SuMi TRUST Bank (*2)(*4)	245.9	275.9	30.0
3	SuMi TRUST AM	7.9	6.6	(1.3)
4	Nikko AM (*3)	13.9	10.7	(3.1)
5	SuMi TRUST Realty	7.3	7.4	0.1
6	SuMi TRUST Panasonic Finance (*3)	8.6	9.2	0.5
7	SuMi TRUST Loan & Finance	10.9	11.7	0.7
8	Sumitomo Mitsui Trust Bank (U.S.A.)	5.0	10.2	5.1
9	Sumitomo Mitsui Trust (Hong Kong) (*4)	5.0	3.0	(1.9)
10	SuMi TRUST Guarantee (*3)	11.6	11.2	(0.4)
11	SuMi TRUST Club	3.7	1.7	(1.9)
12	UBS SuMi TRUST Wealth Management	2.5	2.6	0.1
13	Net income (*1)	191.0	79.1	(111.8)
14	o/w SuMi TRUST Bank (*2)(*4)	169.1	57.8	(111.2)
15	SuMi TRUST AM	5.4	4.5	(0.8)
16	Nikko AM (*3)	12.7	11.1	(1.5)
17	SuMi TRUST Realty	5.2	5.2	0.0
18	SuMi TRUST Panasonic Finance (*3)	5.8	6.0	0.1
19	SuMi TRUST Loan & Finance	7.6	8.1	0.4
20	Sumitomo Mitsui Trust Bank (U.S.A.)	4.0	8.0	3.9
21	Sumitomo Mitsui Trust (Hong Kong) (*4)	4.2	2.6	(1.5)
22	SuMi TRUST Guarantee (*3)	8.5	7.9	(0.6)
23	SuMi TRUST Club	1.6	1.3	(0.3)
24	UBS SuMi TRUST Wealth Management	1.8	2.1	0.2









^(*4) Reviewed profit method in FY23/4Q (SuMi TRUST Bank: Substantial gross business profit approx. +¥3.0bn, Sumitomo Mitsui Trust (Hong Kong): Substantial G&A expenses approx. ¥(3.0)bn)

Profit by business segment

		FY22				FY23		FY23 Plan
	(Yen bn)	Net business profit before credit costs (*1)	Substantial gross business profit (*1)	Change	Substantial G&A expenses	Net business profit before credit costs (*1)	Change	Net business profit before credit costs (*1)
1	Total	324.6	874.1	59.9	(535.4)	338.6	14.0	330.0
2	Wealth Management Business	41.5	213.0	10.1	(172.8)	40.1	(1.3)	33.0
3	SuMi TRUST Bank	21.3	142.0	7.9	(120.6)	21.3	0.0	15.0
4	Other group companies	20.1	70.9	2.2	(52.2)	18.7	(1.3)	18.0
5	Corporate Business	140.8	265.3	35.9	(102.3)	162.9	22.1	141.0
6	SuMi TRUST Bank	111.1	180.4	26.8	(49.7)	130.7	19.5	114.0
7	Other group companies	29.6	84.8	9.0	(52.5)	32.2	2.6	27.0
8	Investor Services Business	57.7	143.9	16.5	(81.2)	62.7	5.0	63.0
9	SuMi TRUST Bank (*2)	43.1	82.4	6.3	(37.8)	44.5	1.4	45.0
10	Other group companies (*2)	14.5	61.5	10.1	(43.3)	18.1	3.5	18.0
11	Real Estate Business	42.1	65.7	(3.9)	(30.0)	35.6	(6.4)	40.0
12	SuMi TRUST Bank	33.9	38.6	(5.4)	(11.3)	27.3	(6.6)	32.0
13	Other group companies	8.1	27.0	1.4	(18.6)	8.3	0.1	8.0
14	Global Markets Business	54.1	65.9	(3.3)	(19.6)	46.3	(7.8)	44.0
15	Asset Management Business (*3)	22.2	87.1	2.3	(69.1)	17.9	(4.2)	23.0

^(*1) Substantial gross business profit and net business profit include a part of non-recurring profit (net gains on stocks, net gains on stocks related derivatives and others) and

^(*2) Reviewed profit method in FY23/4Q (SuMi TRUST Bank: Substantial gross business profit approx. +¥3.0bn, Other group companies: Substantial G&A expenses approx. ¥(3.0)bn)
(*3) Sum of Asset management companies (SuMi TRUST AM (consolidated), Nikko AM (consolidated), Sky Ocean AM, JP AM)

Overview of profit (SuMi TRUST Bank)

	(Yen bn)	FY22	FY23	Change			FY22	FY23	Change
1	Net business profit before credit costs	245.9	275.9	30.0	_	ss business profit	508.1	566.1	57.9
2	Gross business profit	508.1	566.1	57.9		et interest income and related profit	133.4	(85.4)	(218.8)
3	Effective interest related earnings	285.9	289.0	3.1	24	et fees and commissions nd related profit	193.2	211.2	17.9
4	Net interest income and related profit	133.4	(85.4)	(218.8)		et trading profit	10.4	75.9	65.4
5	Profit attributable to deployment of surplus foreign currency funds	152.5	374.5	222.0		et other operating profit Net gains on foreign exchange	171.0	364.4	193.3
6	Net fees and commissions and related profit	193.2	211.2	17.9	27 0	o/w transactions Profit attributable to	199.2	346.7	147.5
7	Net trading profit Net gains on foreign exchange transactions	57.1	48.1	(9.0)	28	deployment of surplus foreign currency funds	152.5	374.5	222.0
8	Net trading profit	10.4	75.9	65.4	29	other	46.7	(27.7)	(74.5)
9	Net gains on foreign exchange transactions (Excluding Profit attributable to deployment of surplus foreign currency funds)	46.7	(27.7)	(74.5)		Net gains on bonds Net gains from derivatives	(26.0) 1.0	6.3 15.2	32.3 14.1
10	Net gains on bonds	(26.0)	6.3	32.3	32 Net fe	ees and commissions and related profit	193.2	211.2	17.9
11	Net gains from derivatives	1.0	15.2	14.1	· · · · ·	w Investment management consulting	41.3	43.6	2.2
12	General and administrative expenses	(262.2)	(290.1)	(27.8)	34	Asset management/administration	67.1	75.3	8.2
13	Total credit costs	(12.4)	(11.5)	0.8	35	Real estate brokerage	37.4	31.3	(6.1)
14	Other non-recurring profit	(8.8)	(205.6)	(196.8)	36	Stock transfer agency services	24.4	24.5	0.1
15	o/w Net gains on stocks	5.9	(188.6)	(194.5)	37	Inheritance related services	4.4	4.6	0.1
16	Amortization of net actuarial losses	(3.8)	(4.7)	(0.9)	38	Corporate credit related	34.7	53.1	18.3
17	Ordinary profit	224.5	58.7	(165.8)	39 Net g	gains on bonds	(26.0)	6.3	32.3
18	Extraordinary profit	(0.3)	(3.7)	(3.4)		omestic bonds	(5.6)	1.2	6.9
19	Income before income taxes	224.2	54.9	(169.3)	41 Fo	oreign bonds	(20.3)	5.1	25.4
20	Total income taxes	(55.1)	2.9	58.0					
21	Net income	169.1	57.8	(111.2)					

(*) Including dividend from subsidiaries (FY22: ¥30.1bn, FY23: ¥46.6bn, YoY change: +¥16.5bn)

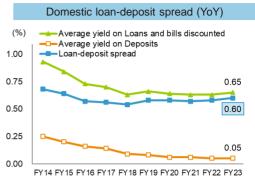
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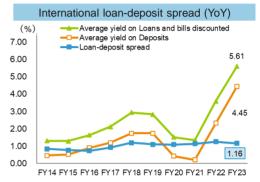
Net interest income (SuMi TRUST Bank)

				F۱			
	(Average balance: Yen trn) (Income/Expenses: Yen bn)	Average Balance	Change from FY22	Average Yield	Change from FY22	Income/ Expenses	Change from FY22
1 N	let interest income					(106.6)	(219.8)
2	Domestic business			0.38%	(0.02%)	188.9	0.6
3	Interest-earning assets	49.21	2.71	0.50%	(0.03%)	249.7	1.6
4	o/w Loans and bills discounted	24.92	0.07	0.65%	0.02%	162.3	4.1
5	Securities	4.14	(0.19)	1.95%	0.04%	80.9	(2.2)
6	Interest-bearing liabilities	48.72	2.84	0.12%	(0.01%)	(60.7)	(1.0)
7	o/w Deposits	29.65	1.94	0.05%	0.00%	(16.9)	(1.2)
8	Borrowings from trust a/c	4.47	0.18	0.47%	0.01%	(21.1)	(1.0)
9	Swaps					(6.4)	2.9
10	International business			(1.56%)	(1.08%)	(295.5)	(220.5)
11	Interest-earning assets	19.38	2.79	3.99%	1.46%	774.4	354.0
12	o/w Loans and bills discounted	7.89	1.09	5.61%	2.02%	442.7	198.3
13	Due from banks	2.58	(0.06)	4.93%	2.35%	127.2	58.7
14	Securities	3.67	0.77	4.65%	1.78%	170.9	87.5
15	Interest-bearing liabilities	19.26	2.82	5.55%	2.54%	(1,070.0)	(574.5)
16	o/w Deposits	7.19	0.60	4.45%	2.12%	(320.6)	(166.9)
17	NCD/USCP	8.20	1.53	5.14%	2.23%	(422.1)	(227.7)
18	Repo	1.35	0.10	5.43%	2.85%	(73.5)	(41.3)
19	Expenses on swaps					(160.1)	(84.5)
20	(+) Trust fees from principal guaran	teed trust a	a/c			21.1	1.0
21	(+) Profit attributable to deployment	t of surplus	foreign cu	rrency fund	s	374.5	222.0
22 E	ffective interest related earnings					289.0	3.1
23 1	oan-deposit spread / income in dome	estic busine	ess	0.60%	0.02%	145.4	2.9
24 l	oan-deposit spread / income in interr	national bus	siness	1.16%	(0.10%)	122.1	31.4

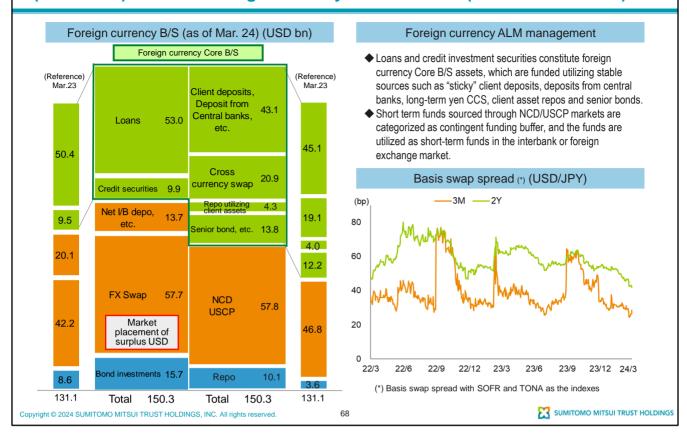
^(*) Including dividend from subsidiaries (FY22:¥30.1bn, FY23:¥46.6bn, YoY change: +¥16.5bn)

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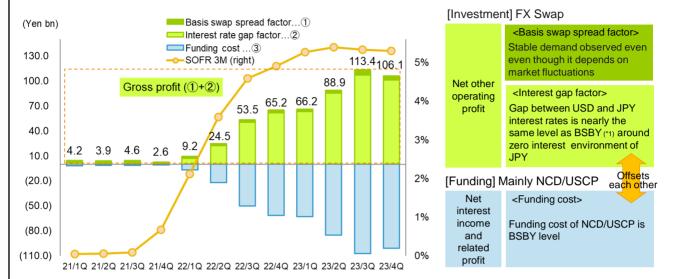


(Reference) Status of foreign currency balance sheet (SuMi TRUST Bank)



Profit structure of market deployment of surplus foreign currency

- Profit from FX swap consists of basis swap spread and interest rate gap. Interest rate gap is offset by USD funding costs
- Increased gross funding costs and investment profits due to rising US short-term interest rate. Net profit increased YoY



^(*1) Bloomberg Short-term Bank Yield Index

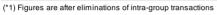
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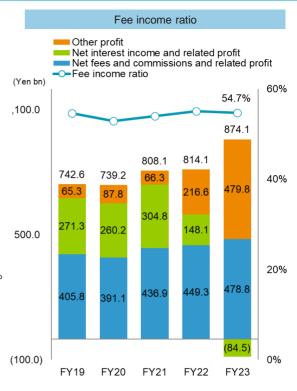
^(*2) The above contents are simplified to promote understanding the structure of the operations, although actual profitability of market placement of surplus foreign currency changes depending on market environment. Figures show gross profits as sum of basis swap spread factor and interest gap factor. Funding costs are estimated by Libor until FY22/4Q and by BSBY from FY23/1Q.

Net fees and commissions and related profit

		SuMi TRU	JST Bank	SuMi TRUS	T Group (*1)
	(Yen bn)	FY23	Change from FY22	FY23	Change from FY22
1 N	let fees and commisions and related profit	211.2	17.9	478.8	29.5
2	Investment trust and insurance sales	43.6	2.2	43.6	2.2
3	Card	-	-	41.8	1.0
4	Asset management / administration	75.3	8.2	213.0	14.7
5	Profit (*2)	115.7	9.4	243.5	25.0
6	Fees paid out for outsourcing (*2)	(40.3)	(1.2)	(30.4)	(10.2)
7	Stock transger agency services	24.5	0.1	48.9	5.1
8	Profit	40.1	3.2	48.9	5.1
9	Fees paid out for outsourcing	(15.6)	(3.0)	-	-
10	Real estate	38.5	(5.6)	65.7	(4.1)
11	Others (Loan arrangement fees, etc.)	29.0	12.8	65.7	10.4
12 F	ee income ratio (*3)	37.3%	(0.7%)	54.7%	(0.4%)



^(*2) Due to the partial revision of the intergroup adjustments in FY23, figures for SuMi TRUST Group are shown after adjustment, including those for past fiscal years. No impact on "Asset management / administration" figures.



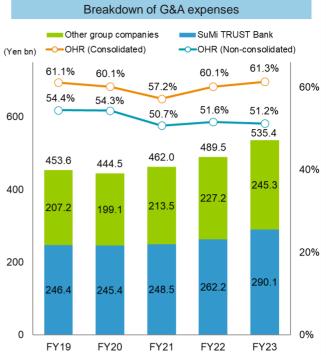
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^(*3) Net fees and commissions and related profit / Gross business profit

Expenses

	[SuMi TRUST Group]			
	[Sulvii 1KOS1 Gloup] (Yen bn)	FY22	FY23	Change
1	Personnel expenses	(219.8)	(238.5)	(18.6)
2	Non-personnel expenses excluding taxes	(253.7)	(281.7)	(27.9)
3	Taxes other than income taxes	(15.8)	(15.1)	0.6
4	Substantial G&A expenses	(489.5)	(535.4)	(45.9)
5	Overhead ratio	60.1%	61.3%	1.2%

	ГС	SuMi TRUST Bank]				
	IS	(Yen bn)	FY22	FY23	Change	
6	Р	ersonnel expenses	(117.7)	(127.4)	(9.6)	
7		Salaries etc.	(109.0)	(116.0)	(6.9)	
8		Retirement benefit expenses	10.6	9.5	(1.0)	
9		Others	(19.3)	(20.9)	(1.6)	•
10	N	on-personnel expenses excluding taxes	(134.6)	(153.6)	(19.0)	
11		IT system related costs	(47.8)	(57.1)	(9.3)	
12		Others	(86.7)	(96.4)	(9.6)	
13	Ta	axes other than income taxes	(9.8)	(9.0)	0.8	
14	G	&A expenses	(262.2)	(290.1)	(27.8)	
15	0	verhead ratio	51.6%	51.2%	(0.4%)	



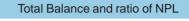
Total credit costs and Non-Performing Loans (NPLs) based on Banking Act and Reconstruction Act

	[Total credit costs]	FY22			FY23	Major factors (FY23)
	(Yen bn)		1H	2H		Iviajoi factors (i 123)
1	SuMi TRUST Bank	(12.4)	(0.6)	(10.8)	(11.5)	
2	General allowance for loan losses	0.9	(2.1)	(4.2)	(6.4)	
3	Specific allowance for loan losses	(5.4)	5.3	(7.1)	(1.7)	Downgraded: Approx. ¥(20.5)bn Upgraded: Approx. +¥11.0bn
4	Recoveries of written-off claims	0.6	0.2	0.6	0.9	Changes in loan balance, etc. (including recoveries of written-offs):
5	Losses on sales of claims, written-off	(8.5)	(4.1)	(0.2)	(4.3)	Approx. ¥(2.0)bn As of March 2024, special loan loss provision of
6	Other group companies, etc.	1.9	(1.0)	0.7	(0.2)	' '/46 01 -
7	Total	(10.4)	(1.7)	(10.1)	(11.8)	

 $[\textit{Non-performing loans (NPLs) based on} \ \underline{\textit{Banking Act and Reconstruction Act}}]$

					Change
	(Yen bn)	Mar. 24	Coverage ratio (*1)	Allowance ratio (*2)	from Mar. 23
8	Total	97.7	73.2%	49.8%	(36.5)
9	NPL ratio	0.3%			(0.1%)
10	Bankrupt and practically bankrupt	8.8	100.0%	100.0%	0.3
11	Doubtful	44.8	83.1%	71.8%	(41.3)
12	Substandard	44.1	57.7%	15.3%	4.6
13	Loans past due 3 months or more	10.6			10.6
14	Restructured loans	33.5			(6.1)
Assets to borrowers requiring caution(excluding Substandard)		442.8			146.4
16	Assets to normal borrowers	33,852.5			1,760.4
17	Grand total	34,393.1			1,870.4

^{(*1) (}Collateral value + allowance for loan losses) / Loan balance







 $[\]begin{tabular}{ll} (*2) Allowance for loan losses / (Loan balance - Collateral value after considering haircuts) \end{tabular}$

Securities portfolio

[Consolidated] (*1)		Co	sts	Unrealized gains/losses				
	(Yen bn)	Mar. 24	Change from Mar. 23	Mar. 24	Change from Mar. 23			
1	Available-for-sale securities	8,263.0	2,587.6	681.7	309.0			
2	Japanese stocks	443.5	(51.8)	769.8	192.6			
3	Japanese bonds	3,803.9	1,625.3	(11.4)	(11.0)			
4	Others	4,015.5	1,014.1	(76.6)	127.5			
5	Held-to-maturity securities	263.7	(35.4)	8.1	(1.8)			
[SuMi TRUST Bank (Available-for-sale securities)] (*1)								
6	Available-for-sale securities	8,089.5	2,567.0	688.2	302.0			
7	Japanese stocks	420.6	(51.0)	788 9	190.5			

	[Sulvii TRUST Bank (Available-for-sale securities)] (*1)							
6	Available-for-sale securities	8,089.5	2,567.0	688.2	302.0			
7	Japanese stocks	420.6	(51.0)	788.9	190.5			
8	Japanese bonds	3,803.9	1,625.3	(11.4)	(11.0)			
9	o/w Government bonds	3,047.9	1,614.4	(9.8)	(8.3)			
10	Others	3,864.9	992.6	(89.2)	122.5			
11	Domestic investment	108.9	1.0	1.3	(0.4)			
12	International investment	3,156.2	1,389.9	(50.8)	(20.8)			
13	o/w US Treasury (*2)	1,762.4	1,111.9	(48.7)	(31.5)			
14	Others (Investment trust, etc.)	599.8	(398.3)	(39.7)	143.7			
15	o/w f or hedging of strategic shareholdings	303.6	(322.7)	(67.0)	124.6			

[SuMi TRUST Bank (Held-to-maturity securities)]

16 Held-to-maturity securities	263.6	(35.4)	8.1	(1.8)
17 o/w Government bonds	116.8	(0.3)	7.8	(2.9)
18 International investment	102.0	(25.4)	0.1	1.3

- (*1) Not include stocks with no market price and investment partnership and others
- (*2) Unrealized losses on US Treasury after adjusting PL from hedging transactions is ¥(37.5)bn

Unrealized gains/losses of AFS securities with fair value



Securities portfolio of Global markets(*4)

	10BF	PV (*5)	Duration (years) (*5)		
(Yen bn)	Mar. 24	Change from Mar. 23	Mar. 24	Change from Mar. 23	
19 JPY	8.8	3.5	2.6	(0.4)	
20 Others (*6)	4.7	3.6	2.4	1.0	

- (*4) Managerial reporting basis; "HTM securities" and "AFS securities" are combined (*5) In the calculation of 10BPV and duration, investment balance hedging transactions were excluded
- (*6) total of securities denominated in USD, EUR and GBP

Capital

1

- Common Equity Tier 1 ratio:11.35%. Up 0.56 ppt from Mar. 23 mainly due to increase in retained earnings and increase in capital associated with stock price rise.
 - CET1 capital ratio on finalized Basel Ⅲ (fully phased basis): 10.2% also up 0.7 ppt from Mar. 23.
- Both Leverage ratio and Liquidity coverage ratio maintained levels well in excess of regulatory requirements

<Capital and total risk-weighted assets (consolidated)> (*1)

			•	G	Mar. 23	Mar. 24		
				(Yen bn)			Change	
1	T	ota	al	capital ratio	13.24%	13.64%	0.40%	
2	Ti	iei	r 1	capital ratio	12.01%	12.55%	0.54%	
3	С	or	nı	mon Equity Tier 1 capital ratio	10.79%	11.35%	0.56%	
4	T	ota	al	capital	3,081.2	3,238.9	157.6	
5		Ti	ie	r 1 capital	2,793.5	2,978.8	185.3	
6			c	ommon Equity Tier 1 capital	2,509.7	2,694.3	184.6	(1)
7				Instruments and reserves	2,752.9	3,067.5	314.5	
8				Accumulated other comprehensive income (*2)	204.2	539.9	335.6	
9				Regulatory adjustments	(243.2)	(373.1)	(129.9)	
10			Α	dditional Tier 1 capital	283.7	284.4	0.7	
11		Т	ie	r 2 capital	287.7	260.0	(27.7)	
12	Total risk-weighted assets			risk-weighted assets	23,256.8	23,731.0	474.1	(2)
13		С	re	edit risk	20,411.9	21,372.3	960.3	
14		M	la	rket risk	1,838.2	1,006.2	(831.9)	
15		0	p	erational risk	1,006.7	1,352.4	345.7	
16		FI	lo	or adjustment	-	-	-	

- (*1) Implemented finalized Basel III from Mar.24
- (*2) Valuation differences on Available-for-Sale Securities (Mar. 2024): ¥477.6bn (Change from Mar. 2023: +¥219.4bn)
- ("Online") from Mar. 2023: 142(19,40n)
 ("3) Calculated according to the revision of Financial Services Agency Notification(effective as of June 30, 2020). For reference, figures on item 18 and 21 are calculated according to the basis applied before the revision.

 (*4) Average figures in 4QFY2023. "Change from Mar. 23" represents the comparison to figure

for 4QFY2022 calculated in the same manner Copyright © 2024 SUMITOMO MITSUI TRUST HOLDINGS, INC. All rights reserved.

<Major factors of change in capital adequacy ratios>

- (1) Common Equity Tier 1 capital: +¥184.6bn
- •Net income: +¥79.1bn
- ·Valuation differences on AFS (considering valuation differences on hedging items): +¥219.4bn
- ·Dividend: ¥(79.6)bn ·Repurchase of own shares : ¥(21.0)bn [Risk-weighted assets]
- (2) Risk-weighted assets: +¥474.1bn
- Increase in foreign currency-denominated assets due to JPY depreciation: approx.+¥980.0bn
- Decrease due to implementation of finalized Basel III: approx. ¥(1,000.0)bn
- Increase in investment which contributes to our group's growth and solutions to social issues: approx. +¥400.0bn
- <Other ratios required in prudential regulations (consolidated)>

	(Yen bn	Mar. 24	Change from Mar. 23
17	Leverage ratio (*1)(*3)	5.25%	(0.11%)
18	Including current account with the Bank of Japan	3.87%	(0.08%)
19	Tier 1 capital	2,978.8	185.3
20	Total exposure (*3)	56,653.1	4,535.8
21	Including current account with the Bank of Japan	76,937.7	6,275.8
22	Liquidity coverage ratio (*4)	170.5%	32.2%
23	Total high-quality liquid assets	21,239.7	1,788.1
24	Net cash outflows	12,455.7	(1,603.2)
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Forecasts for FY2024

- Net business profit: ¥ 340.0bn increased by ¥1.3bn YoY. Aim substantial gross business profit growth due to steady performance in net fees and commissions in addition to yen interest rate hike, while substantial G&A expenses increase as inflation advance
- Net income: Aiming to achieve FY25 target one year earlier. Assume ¥240.0bn mainly due to increase in net gains and
- Dividend per share: Increased by ¥35 YoY due to commemorative dividend of ¥10 in addition to the regular dividend of ¥135. Consolidated dividend payout ratio of 43.5%

		(Yen bn)	FY23 Actual	FY24 Forecast	Change from FY23
1	N	et business profit before credit costs	338.6	340.0	1.3
2		SuMi TRUST Bank	275.9	250.0	(25.9)
3		Substantial gross business profit	874.1	910.0	35.8
4		SuMi TRUST Bank (*)	566.1	555.0	(11.1)
5		Other group companies (*)	308.0	355.0	46.9
6		Substantial G&A Expenses	(535.4)	(570.0)	(34.5)
7		SuMi TRUST Bank	(290.1)	(305.0)	(14.8)
8		Other group companies	(245.3)	(265.0)	(19.6)
9	T	otal credit costs	(11.8)	(20.0)	(8.1)
10	N	et gains on stocks	(188.5)	50.0	238.5
11	С	ther non-recurring profit	(36.9)	(40.0)	(3.0)
12	С	rdinary profit	101.3	330.0	228.6
13	N	et income	79.1	240.0	160.8
14		SuMi TRUST Bank	57.8	195.0	137.1
15	D	ividend per common share (Yen)	110	145	+35

^(*) SuMi TRUST Bank includes dividends from subsidiaries (FY23(actual) :¥46.6bn, FY24(forecast) :

Other group companies includes offset elimination of transaction between group companies related above dividends (FY23(actual):¥(46.6)bn, FY24(forecast): approx. ¥(20.0)bn)

[Shareholder return policy [announced on May 12, 2023]]

- ✓ Dividend per share will be progressive, while aiming to increase the dividend per share through profit growth. The dividend payout ratio will be determined at 40% or above.
- ✓ Share repurchase will be implemented flexibly on the premise of securing sufficient capital, while balancing the use of capital for medium-to-long term profit growth and the effects of better capital efficiency

[Assumptions]

- (1) Net business profit: +¥1.3bn vs YoY
- Substantial gross business profit is expected to increase by +¥35.8bn due to strong performance in net fees and commissions mainly from asset management and asset administration business and interest rate hike
- · Substantial G&A Expenses will increase due to the impact of inflation and growth investment in IT system and human capital
- (2) Total credit costs: forecast ¥(20.0)bn
 - Total credit costs of ¥(20.0)bn is assumed based on past results, while no specific client is considered
- (3) Net gains on stocks: forecast +¥50.0bn
- · Unrealized gains/losses of strategic shareholdings and bear funds improved as accounted for losses on bear funds on FY2023
- Increase forecast in light of the progress in reduction of strategic shareholdings

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Plan and Target by business segment

		Substantial	FY23	Substantial ,		FY24 Plan	
	(Yen bn)	gross business profit	Net business profit before credit costs	gross business profit	Change	Net business profit before credit costs	Change
1	otal	874.1	338.6	910.0	35.8	340.0	1.3
2	Wealth Management Business	213.0	40.1	220.0	6.9	40.0	(0.1)
3	SuMi TRUST Bank	142.0	21.3	149.0	6.9	22.0	0.6
4	Other group companies	70.9	18.7	71.0	0.0	18.0	(0.7)
5	Corporate Business	265.3	162.9	264.0	(1.3)	152.0	(10.9)
6	SuMi TRUST Bank	180.4	130.7	175.0	(5.4)	119.0	(11.7)
7	Other group companies	84.8	32.2	89.0	4.1	33.0	0.7
8	Investor Services Business	143.9	62.7	151.0	7.0	64.0	1.2
9	SuMi TRUST Bank	82.4	44.5	87.0	4.5	47.0	2.4
10	Other group companies	61.5	18.1	64.0	2.4	17.0	(1.1)
11	Real Estate Business	65.7	35.6	70.5	4.7	39.0	3.3
12	SuMi TRUST Bank	38.6	27.3	43.0	4.3	31.0	3.6
13	Other group companies	27.0	8.3	27.5	0.4	8.0	(0.3)
14	Global Markets Business	65.9	46.3	76.0	10.0	55.0	8.6
15	Asset Management Business (*)	87.1	17.9	94.0	6.8	25.0	7.0

^(*) Sum of Asset management companies (SuMi TRUST AM (consolidated), Nikko AM (consolidated), Sky Ocean AM, JP AM)

Fee business: Invest management consulting

- Total income increased by ¥2.2bn YoY to ¥43.6bn mainly due to increase of administration fees
- Total balance increased by ¥1.4trn to ¥8.8trn from Mar. 2023. Growth of market value was approx. ¥1.1trn

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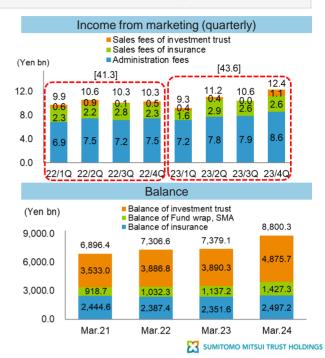
Income from marketing of investment products

		FY22	FY23		FY24
	(Yen bn)			Change	Plan
1	ncome total	41.3	43.6	2.2	44.0
2	Sales fees of investment trust	2.2	2.1	(0.1)	0.5
3	Sales fees of insurance	9.7	9.9	0.1	11.0
4	Administration fees	29.3	31.6	2.2	32.5

Sales volume / balance

		FY22	FY23		FY24
	(Yen bn)			Change	Plan
5	Sales volume total	1,234.8	1,383.4	148.5	1,380.0
6	Investment trust	664.8	827.3	162.5	750.0
7	Fund wrap, SMA	212.3	247.6	35.2	280.0
8	Insurance	357.6	308.4	(49.2)	350.0

		Mar. 23	Mar. 24		Mar. 25
	(Yen bn)			Change	Plan
9	Balance total	7,379.1	8,800.3	1,421.2	9,070.0
10	Investment trust	3,890.3	4,875.7	985.3	4,900.0
11	Fund wrap, SMA	1,137.2	1,427.3	290.1	1,560.0
12	Insurance	2,351.6	2,497.2	145.6	2,610.0



Fee business: Real estate

- Corporate real estate brokerage: Despite steady performance in 4Q, decreased YoY to ¥31.3bn compared to highest income of FY22
- Retail real estate brokerage: Exceeding strong results of FY22 and maintained strength by YoY to ¥25.1bn

Income (group base)

		FY22	FY23		FY24
	(Yen bn)			Change	Plan
1	Real estate brokerage fees	61.2	56.4	(4.8)	61.5
2	SuMi TRUST Bank	37.4	31.3	(6.1)	36.0
3	SuMi TRUST Realty	23.7	25.1	1.3	25.5
4	Real estate trust fees, etc.	6.6	7.2	0.5	7.0
5	Net other real estate profit	1.8	2.0	0.2	2.0
6	SuMi TRUST Bank	(0.0)	0.1	0.1	-
7	Group companies	1.8	1.9	0.1	2.0
8	Total	69.7	65.7	(3.9)	70.5
9	o/w SuMi TRUST Bank	44.1	38.6	(5.4)	43.0

Assets	under	management /	administration

		Mar. 23	Mar. 24	
	(Yen bn)			Change
10	Securitized real estate	24,182.3	27,309.2	3,126.9
11	Assets under custody from J-REITs	17,023.4	18,163.7	1,140.2
12	Assets under management	658.4	801.5	143.1
13	Private placement funds	367.9	511.0	143.1
14	J-REITs	290.5	290.5	-

Real estate brokerage fees (quarterly)



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Fee business: Asset management/administration

- AUM increased by ¥18.2trn to approx. ¥140trn from Mar. 23 mainly due to growth of market value
- AUC increased in each asset category of both domestic and overseas mainly due to growth of market value

Assets under management (AUM)

		Mar. 23	Mar. 24		
	(Yen trn)		War. 21	Change	
1	Assets under management	121.4	139.7	18.2	
2	SuMi TRUST Bank (*1)	7.6	9.2	1.5	
3	Private asset	5.4	6.8	1.3	
4	SuMi TRUST AM	85.9	94.2	8.2	
5	Nikko AM	27.8	36.3	8.4	

(*1) Not include duplicate amount from re-entrustment to SuMi TRUST AM and Nikko AM

■SuMi TRUST Bank ■SuMi TRUST AM (investment trust) SuMi TRUST AM (Non investment trust)
Nikko AM



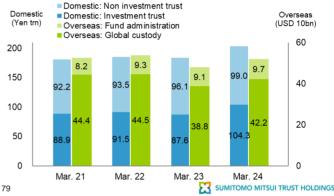
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Assets under custody/administration (AUC)

	Mar. 23	Mar. 24	
[Domestic] (Yen trn)			Change
6 Investment trust (*2)	87.6	104.3	16.6
7 Non investment trust (*2)	96.1	99.0	2.8
[Overseas] (USD 10bn)			
8 Global custody (*3)	38.8	42.2	3.4
9 Fund administration	9.1	9.7	0.6

(*2) Entrusted balance of SuMi TRUST Bank

(*3) Combined figures of SuMi TRUST Bank, SuMi TRUST Bank (U.S.A) and SuMi TRUST Bank (Lux.)



Loan/Investment: Credit portfolio (SuMi TRUST Bank)

- Individual: New mortgage loans continued to decline, due to policy of focusing on loan profitability. Outstanding of loans also decreased from Mar. 23
- Corporate credit: Continue to shift to product lending. Increase in balance was mainly due to product lending (foreign currency) and JPY depreciation

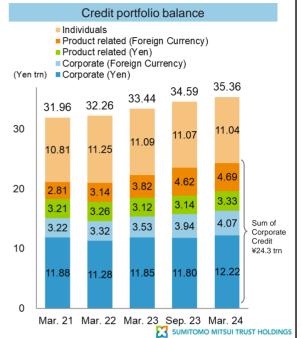
Individual clients					
	FY22 FY23				
	(Yen bn)			Change	Plan
1	Annual amount of new loans to individuals	907.5	769.8	(137.7)	800.0
2	Mortgage loans	796.6	682.2	(114.4)	700.0

			Mar. 23	Mar. 24		Mar. 25
		(Yen bn)			Change	Plan
3 Outstan	ding of individual loans		11,094.4	11,040.6	(53.8)	11,000.0
4 Mortg	age loans		10,461.5	10,390.2	(71.2)	10,200.0

	Corporate clients						
		Mar. 23	Mar. 24		Mar. 25		
(Yen bn) Change(*2)							
5	Corporate lending (Yen)	11,859.6	12,222.2	362.5	11,000.0		
6	Corporate lending (Foreign Currency)	3,533.6	4,070.2	536.6	3,000.0		
7	Product related (Yen)	3,128.7	3,332.1	203.3	3,800.0		
8	Product related (Foreign Currency)	3,824.9	4,698.3	873.3	5,300.0		
9	Total balance of credit for corporates(*1)	22,347.0	24,322.9	1,975.8	23,100.0		
10	Product related	6,953.7	8,030.4	1,076.7	9,100.0		

^(*1) Balance of equity investment(excluding strategic shareholdings) is ¥576.6bn on Mar. 24 (*2) Impact of foreign exchange: Corporate lending(Foreign Currency) approx. ¥470.0bn,

("2) Impact of foreign exchange: Corporate lending(Foreign Currency) approx. #470.01 Product related (Foreign Currency) approx. ¥550.0bn



This presentation material contains information that constitutes forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in the forward-looking statements as a result of various factors including changes in managerial circumstances. This material includes summary figures that have not been audited so the numbers may change. Please refer to the most recent relevant materials including financial results ("Kessan Tanshin")(including attached explanatory materials), the securities report and other presentations disclosed by Sumitomo Mitsui Trust Holdings and its group companies, for further information that could significantly influence its financial position and operating results as well as investment decisions by investors.

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Definitions of terms in this document

Sumitomo Mitsui Trust Holdings (Consolidated): "Consolidated " or "SuMi TRUST Holdings"

Sumitomo Mitsui Trust Bank (Non-consolidated): "Non-consolidated " or "SuMi TRUST Bank"

Net income (on consolidated basis): "Net income attributable to owners of the parent"

NPL (Non performing loans): "Problem assets based on the Financial Reconstruction Act"

Financial indices per share

Indices regarding financial information per share such as "Net asset per 1 share," "Dividends per 1 share," are presented assuming that the consolidation of shares (one (1) share for every ten (10) shares) enacted on October 1, 2016, and the stock split of shares (two (2) for each share of common stock) enacted on January 1, 2024 took place, for consistency purposes.

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